

## **INDEPENDENT AUDITOR'S REPORT**

To the Members of Max Square Limited

### **Report on the Audit of the Financial Statements**

#### **Opinion**

We have audited the financial statements of Max Square Limited ("the Company"), which comprise the Balance sheet as at March 31, 2026, the Statement of Profit and Loss, including the statement of Other Comprehensive Income, the Cash Flow Statement and the Statement of Changes in Equity for the year then ended, and notes to the financial statements, including a summary of material accounting policies and other explanatory information.

In our opinion and to the best of our information and according to the explanations given to us, the aforesaid financial statements give the information required by the Companies Act, 2013, as amended ("the Act") in the manner so required and give a true and fair view in conformity with the accounting principles generally accepted in India, of the state of affairs of the Company as at March 31, 2026, its loss including other comprehensive income, its cash flows and the changes in equity for the year ended on that date.

#### **Basis for Opinion**

We conducted our audit of the financial statements in accordance with the Standards on Auditing (SAs), as specified under section 143(10) of the Act. Our responsibilities under those Standards are further described in the 'Auditor's Responsibilities for the Audit of the Financial Statements' section of our report. We are independent of the Company in accordance with the 'Code of Ethics' issued by the Institute of Chartered Accountants of India together with the ethical requirements that are relevant to our audit of the financial statements under the provisions of the Act and the Rules thereunder, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the Code of Ethics. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the financial statements.

#### **Information Other than the Financial Statements and Auditor's Report Thereon**

The Company's Board of Directors is responsible for the other information. The other information comprises the information included in the Director's report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether such other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit or otherwise appears to be materially misstated.

The Board's Report is not made available to us as at the date of this auditor's report. We have nothing to report in this regard.

#### **Responsibilities of the Management for the Financial Statements**

The Company's Board of Directors is responsible for the matters stated in section 134(5) of the Act with respect to the preparation of these financial statements that give a true and fair view of the financial position, financial performance including other comprehensive income, cash flows and changes in equity of the Company in accordance with the accounting principles generally accepted in India, including the Indian Accounting Standards



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(Ind AS) specified under section 133 of the Act read with the Companies (Indian Accounting Standards) Rules, 2015, as amended. This responsibility also includes maintenance of adequate accounting records in accordance with the provisions of the Act for safeguarding of the assets of the Company and for preventing and detecting frauds and other irregularities; selection and application of appropriate accounting policies; making judgments and estimates that are reasonable and prudent; and the design, implementation and maintenance of adequate internal financial controls, that were operating effectively for ensuring the accuracy and completeness of the accounting records, relevant to the preparation and presentation of the financial statements that give a true and fair view and are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Those Board of Directors are also responsible for overseeing the Company's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances. Under section 143(3)(i) of the Act, we are also responsible for expressing our opinion on whether the Company has adequate internal financial controls with reference to financial statements in place and the operating effectiveness of such controls.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



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We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide those charged with governance with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

## **Report on Other Legal and Regulatory Requirements**

1. As required by the Companies (Auditor's Report) Order, 2020 ("the Order"), issued by the Central Government of India in terms of sub-section (11) of section 143 of the Act, we give in the "Annexure 1" a statement on the matters specified in paragraphs 3 and 4 of the Order.
2. As required by Section 143(3) of the Act, we report to the extent applicable, that:
  - (a) We have sought and obtained all the information and explanations which to the best of our knowledge and belief were necessary for the purposes of our audit;
  - (b) In our opinion, proper books of account as required by law have been kept by the Company so far as it appears from our examination of those books except for the matters stated in the paragraph (i)(vi) below on reporting under Rule 11(g);
  - (c) The Balance Sheet, the Statement of Profit and Loss including the Statement of Other Comprehensive Income, the Cash Flow Statement and Statement of Changes in Equity dealt with by this Report are in agreement with the books of account;
  - (d) In our opinion, the aforesaid financial statements comply with the Accounting Standards specified under Section 133 of the Act, read with Companies (Indian Accounting Standards) Rules, 2015, as amended;
  - (e) On the basis of the written representations received from the directors as on March 31, 2026, taken on record by the Board of Directors, none of the directors is disqualified as on March 31, 2026, from being appointed as a director in terms of Section 164 (2) of the Act;
  - (f) The modification relating to the maintenance of accounts and other matters connected therewith are as stated in the paragraph (b) above on reporting under Section 143(3)(b) and paragraph (i)(vi) below on reporting under Rule 11(g);
  - (g) With respect to the adequacy of the internal financial controls with reference to these financial statements and the operating effectiveness of such controls, refer to our separate Report in "Annexure 2" to this report;
  - (h) The provisions of section 197 read with Schedule V to the Act are not applicable to the Company for the year ended March 31, 2026;
  - (i) With respect to the other matters to be included in the Auditor's Report in accordance with Rule 11 of the Companies (Audit and Auditors) Rules, 2014, as amended in our opinion and to the best of our information and according to the explanations given to us:
    - i. The Company does not have any pending litigations which would impact its financial position;
    - ii. The Company did not have any long-term contracts including derivative contracts for which there were any material foreseeable losses;
    - iii. There were no amounts which were required to be transferred to the Investor Education and Protection Fund by the Company;



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- iv. a) The management has represented that, to the best of its knowledge and belief, no funds have been advanced or loaned or invested (either from borrowed funds or share premium or any other sources or kind of funds) by the Company to or in any other person(s) or entities, including foreign entities ("Intermediaries"), with the understanding, whether recorded in writing or otherwise, that the Intermediary shall, whether, directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Company ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries;
- b) The management has represented that, to the best of its knowledge and belief, no funds have been received by the Company from any person(s) or entities, including foreign entities ("Funding Parties"), with the understanding, whether recorded in writing or otherwise, that the Company shall, whether, directly or indirectly, lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party ("Ultimate Beneficiaries") or provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries; and
- c) Based on such audit procedures performed that have been considered reasonable and appropriate in the circumstances, nothing has come to our notice that has caused us to believe that the representations under sub-clause (a) and (b) contain any material misstatement.
- v. No dividend has been declared or paid during the year by the Company.
- vi. Based on our examination which included test checks, the Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software except that, audit trail feature is not enabled for certain changes made directly to the database using privileged/ administrative access rights, as described in Note 35 to the financial statements. Further, during the course of our audit we did not come across any instance of audit trail feature being tampered with in respect of accounting software wherever audit log was enabled. Additionally, the audit trail of prior year(s) has been preserved by the company as per the statutory requirements for record retention to the extent it was enabled and recorded in the respective years, as stated in Note 35 to the financial statements.

For **S.R. BATLIBOI & Co LLP**

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005



**per Pravin Tulsyan**

Partner

Membership Number: 108044

UDIN: 26108044XSYWMJ4681

Place of Signature: Gurugram

Date: May 21, 2026



**Annexure 1 referred to in paragraph 1 under the heading of “Report on other legal and regulatory requirements” of our audit report of even date**

In terms of the information and explanations sought by us and given by the Company and the books of account and records examined by us in the normal course of audit and to the best of our knowledge and belief, we state that:

- i. (a)(A) The Company has maintained proper records showing full particulars, including quantitative details and situation of Property, Plant and Equipment and investment property.  
  
(a)(B) The Company has not capitalized any intangible assets in the books of the Company and accordingly, the requirement to report on clause 3(i)(a)(B) of the Order is not applicable to the Company.  
  
(b) Property, Plant and Equipment and Investment Property have been physically verified by the management during the year and no material discrepancies were identified on such verification.  
  
(c) The title deeds of Investment property are pledged with the lenders as security for securing borrowings availed by the Company and are not available with the Company. The same has been confirmed by the lenders as at year end.  
  
(d) The Company has not revalued its Property, Plant and Equipment (including Investment Property) during the year ended March 31, 2026.  
  
(e) There are no proceedings initiated or are pending against the Company for holding any benami property under the Prohibition of Benami Property Transactions Act, 1988 and rules made thereunder.
- ii. (a) The Company’s business does not require maintenance of inventories and, accordingly, the requirement to report on clause 3(ii)(a) of the Order is not applicable to the Company.  
  
(b) The Company has not been sanctioned working capital limits in excess of Rs. five crores in aggregate from banks or financial institutions during any point of time of the year on the basis of security of current assets. Accordingly, the requirement to report on clause 3(ii)(b) of the Order is not applicable to the Company.
- iii. (a) During the year, the Company has not provided loans, advances in the nature of loans, stood guarantee or provided security to companies, firms, Limited Liability Partnerships or any other parties. Accordingly, the requirement to report on clause 3(iii)(a) of the Order is not applicable to the Company.  
  
(b) During the year, the investments made to Company are not prejudicial to the Company's interest. The Company has not provided guarantees, provided security and granted loans and advances in the nature of loans to companies, firms, Limited Liability Partnerships or any other parties.  
  
(c) During the year, the Company has not granted loans and advances in the nature of loans to companies, firms, Limited Liability Partnerships or any other parties. Accordingly, the requirement to report on clause 3(iii)(c), 3(iii)(d), 3(iii)(e) and 3(iii)(f) of the Order is not applicable to the Company.



- iv. There are no loans, investments, guarantees, and security in respect of which provisions of sections 185 of the Companies Act, 2013 are applicable and accordingly, the requirement to report on clause 3(iv) of the Order in so far as it relates to section 185 of the Act is not applicable to the Company. Investments in respect of which provisions of section 186 of the Companies Act, 2013 are applicable, have been complied with by the Company. There are no Loans, guarantees and security in respect of which provisions of sections 186 of the Companies Act, 2013 are applicable and accordingly, the requirement to report on clause 3(iv) of the Order is not applicable to the Company.
- v. The Company has neither accepted any deposits from the public nor accepted any amounts which are deemed to be deposits within the meaning of sections 73 to 76 of the Companies Act and the rules made thereunder, to the extent applicable. Accordingly, the requirement to report on clause 3(v) of the Order is not applicable to the Company.
- vi. To the best of our knowledge and as explained, the Central Government has not specified the maintenance of cost records under Section 148(1) of the Companies Act, 2013, for the products/services of the Company. Accordingly, the requirement to report on clause 3(vi) of the Order is not applicable to the Company.
- vii. (a) The Company is regular in depositing with appropriate authorities undisputed statutory dues including goods and services tax, provident fund, employees' state insurance, income-tax, and other statutory dues applicable to it. According to the information and explanations given to us and based on audit procedures performed by us, no undisputed amounts payable in respect of these statutory dues were outstanding, at the year end, for a period of more than six months from the date they became payable.  
  
(b) There are no dues of goods and services tax, provident fund, employees' state insurance, income tax, and other statutory dues which have not been deposited on account of any dispute.
- viii. The Company has not surrendered or disclosed any transaction, previously unrecorded in the books of account, in the tax assessments under the Income Tax Act, 1961 as income during the year. Accordingly, the requirement to report on clause 3(viii) of the Order is not applicable to the Company.
- ix. (a) The Company has not defaulted in repayment of loans or other borrowings or in the payment of interest thereon to any lender.  
  
(b) The Company has not been declared willful defaulter by any bank or financial institution or government or any government authority.  
  
(c) Term loans were applied for the purpose for which the loans were obtained.  
  
(d) The Company did not raise any funds during the year hence, the requirement to report on clause (ix)(d) of the Order is not applicable to the Company.  
  
(e) The Company does not have any subsidiary, associate or joint venture. Accordingly, the requirement to report on clause 3(ix)(e) of the Order is not applicable to the Company.  
  
(f) The Company does not have any subsidiary, associate or joint venture. Accordingly, the requirement to report on Clause 3(ix)(f) of the Order is not applicable to the Company.



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- x. (a) The Company has not raised any money during the year by way of initial public offer / further public offer (including debt instruments) hence, the requirement to report on clause 3(x)(a) of the Order is not applicable to the Company.
- (b) The Company has not made any preferential allotment or private placement of shares /fully or partially or optionally convertible debentures during the year under audit and hence, the requirement to report on clause 3(x)(b) of the Order is not applicable to the Company.
- xi. (a) No fraud by the Company or no fraud on the Company has been noticed or reported during the year.
- (b) During the year, no report under sub-section (12) of section 143 of the Companies Act, 2013 has been filed in Form ADT – 4 as prescribed under Rule 13 of Companies (Audit and Auditors) Rules, 2014 with the Central Government.
- (c) We have taken into consideration the whistle blower complaints received by the Company during the year while determining the nature, timing and extent of audit procedures.
- xii. (a) The Company is not a Nidhi Company as per the provisions of the Companies Act, 2013. Therefore, the requirement to report on clause 3(xii)(a), (b), (c) of the Order are not applicable to the Company.
- xiii. Transactions with the related parties are in compliance with sections 177 and 188 of Companies Act, 2013 where applicable and the details have been disclosed in the financial statements, as required by the applicable accounting standards.
- xiv. (a) The Company has an internal audit system commensurate with the size and nature of its business.
- (b) The internal audit reports of the Company issued till the date of the audit report, for the period under audit have been considered by us.
- xv. The Company has not entered into any non-cash transactions with its directors or persons connected with its directors and hence requirement to report on clause 3(xv) of the Order is not applicable to the Company.
- xvi. (a) The provisions of section 45-IA of the Reserve Bank of India Act, 1934 (2 of 1934) are not applicable to the Company. Accordingly, the requirement to report on clause (xvi)(a) of the Order is not applicable to the Company.
- (b) The Company is not engaged in any Non-Banking Financial or Housing Finance activities. Accordingly, the requirement to report on clause (xvi)(b) of the Order is not applicable to the Company.
- (c) The Company is not a Core Investment Company as defined in the regulations made by Reserve Bank of India. Accordingly, the requirement to report on clause 3(xvi) of the Order is not applicable to the Company.
- (d) There is no Core Investment Company as a part of the Group, hence, the requirement to report on clause 3(xvi) of the Order is not applicable to the Company.
- xvii. The Company has not incurred cash losses in the current year and amounting to Rs.2,923.43 lakhs in the immediately preceding financial year respectively.



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- xviii. There has been no resignation of the statutory auditors during the year and accordingly requirement to report on Clause 3(xviii) of the Order is not applicable to the Company.
- xix. On the basis of the financial ratios disclosed in note 33 to the financial statements, ageing and expected dates of realization of financial assets and payment of financial liabilities, other information accompanying the financial statements, our knowledge of the Board of Directors and management plans and based on our examination of the evidence supporting the assumptions, nothing has come to our attention, which causes us to believe that any material uncertainty exists as on the date of the audit report that Company is not capable of meeting its liabilities existing at the date of balance sheet as and when they fall due within a period of one year from the balance sheet date. We, however, state that this is not an assurance as to the future viability of the Company. We further state that our reporting is based on the facts up to the date of the audit report and we neither give any guarantee nor any assurance that all liabilities falling due within a period of one year from the balance sheet date, will get discharged by the Company as and when they fall due.
- xx. (a) The provisions of Section 135 to the Companies Act, 2013 in relation to Corporate Social Responsibility is not applicable to the Company. Accordingly, the requirement to report on clause 3(xx)(a) of the Order is not applicable to the Company.
- (b) The provisions of Section 135 to the Companies Act, 2013 in relation to Corporate Social Responsibility is not applicable to the Company. Accordingly, the requirement to report on clause 3(xx)(b) of the Order is not applicable to the Company.

For **S.R. BATLIBOI & Co. LLP**

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005



per **Pravin Tulsyan**

Partner

Membership Number: 108044

UDIN: 26108044XSYWMJ4681

Place of Signature: Gurugram

Date: May 21, 2026



**ANNEXURE 2 TO THE INDEPENDENT AUDITOR'S REPORT OF EVEN DATE ON THE FINANCIAL STATEMENTS OF Max Square Limited****Report on the Internal Financial Controls under Clause (i) of Sub-section 3 of Section 143 of the Companies Act, 2013 ("the Act")**

We have audited the internal financial controls with reference to financial statements of Max Square Limited ("the Company") as of March 31, 2026 in conjunction with our audit of the financial statements of the Company for the year ended on that date.

**Management's Responsibility for Internal Financial Controls**

The Company's Management is responsible for establishing and maintaining internal financial controls based on {the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting issued by the Institute of Chartered Accountants of India ("ICAI"). These responsibilities include the design, implementation and maintenance of adequate internal financial controls that were operating effectively for ensuring the orderly and efficient conduct of its business, including adherence to the Company's policies, the safeguarding of its assets, the prevention and detection of frauds and errors, the accuracy and completeness of the accounting records, and the timely preparation of reliable financial information, as required under the Companies Act, 2013.

**Auditor's Responsibility**

Our responsibility is to express an opinion on the Company's internal financial controls with reference to these financial statements based on our audit. We conducted our audit in accordance with the Guidance Note on Audit of Internal Financial Controls Over Financial Reporting (the "Guidance Note") and the Standards on Auditing, as specified under section 143(10) of the Act, to the extent applicable to an audit of internal financial controls, both issued by ICAI. Those Standards and the Guidance Note require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether adequate internal financial controls with reference to these financial statements was established and maintained and if such controls operated effectively in all material respects.

Our audit involves performing procedures to obtain audit evidence about the adequacy of the internal financial controls with reference to these financial statements and their operating effectiveness. Our audit of internal financial controls with reference to financial statements included obtaining an understanding of internal financial controls with reference to these financial statements, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion on the Company's internal financial controls with reference to these financial statements.

**Meaning of Internal Financial Controls With Reference to these Financial Statements**

A company's internal financial controls with reference to financial statements is a process designed to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal financial controls with reference to financial statements includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorisations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorised acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.



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## **Inherent Limitations of Internal Financial Controls With Reference to Financial Statements**

Because of the inherent limitations of internal financial controls with reference to financial statements, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may occur and not be detected. Also, projections of any evaluation of the internal financial controls with reference to financial statements to future periods are subject to the risk that the internal financial control with reference to financial statements may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

### **Opinion**

In our opinion, the Company has, in all material respects, adequate internal financial controls with reference to financial statements and such internal financial controls with reference to financial statements were operating effectively as at March 31, 2026, based on the internal control over financial reporting criteria established by the Company considering the essential components of internal control stated in the Guidance Note issued by the ICAI.

**For S.R. BATLIBOI & Co LLP**

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005



**per Pravin Tulseyan**

Partner

Membership Number: 108044

UDIN: 26108044XSYWMJ4681

Place of Signature: Gurugram

Date: May 21, 2026



Max Square Limited

Balance sheet as at March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

| (Rs. in Lakhs)                                                                             |         |                         |                         |
|--------------------------------------------------------------------------------------------|---------|-------------------------|-------------------------|
| Particulars                                                                                | Notes   | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| <b>ASSETS</b>                                                                              |         |                         |                         |
| <b>Non-current assets</b>                                                                  |         |                         |                         |
| Property, plant and equipment                                                              | 3(i)    | 95.39                   | 94.15                   |
| Investment Property                                                                        | 3(ii)   | 93,176.49               | 80,609.99               |
| <b>Financial assets</b>                                                                    |         |                         |                         |
| (i) Trade receivables                                                                      | 4(i)    | 157.97                  | 96.01                   |
| (ii) Investment                                                                            | 4(ii)   | 772.31                  | 703.38                  |
| (iii) Other financial assets                                                               | 4(iii)  | 2,002.09                | 1,408.89                |
| Other non current assets                                                                   | 5       | 1,620.18                | 2,480.77                |
| Income Tax Assets (net)                                                                    | 5(i)    | 834.85                  | 301.25                  |
| Deferred tax assets (net)                                                                  | 6       | 6,610.88                | 6,576.57                |
|                                                                                            |         | <b>1,05,270.16</b>      | <b>92,271.01</b>        |
| <b>Current assets</b>                                                                      |         |                         |                         |
| <b>Financial assets</b>                                                                    |         |                         |                         |
| (i) Trade receivables                                                                      | 7(i)    | 313.33                  | 195.00                  |
| (ii) Investment                                                                            | 7(ii)   | 870.81                  | 2,833.01                |
| (iii) Cash and cash equivalents                                                            | 7(iii)  | 459.16                  | 734.62                  |
| (iv) Bank balances other than (iii) above                                                  | 7(iv)   | 300.12                  | 901.01                  |
| (v) Other financial assets                                                                 | 7(v)    | 1,819.31                | -                       |
| Other current assets                                                                       | 8       | 1,449.57                | 1,472.53                |
|                                                                                            |         | <b>5,212.30</b>         | <b>6,136.17</b>         |
| <b>TOTAL ASSETS</b>                                                                        |         | <b>1,10,482.46</b>      | <b>98,407.18</b>        |
| <b>EQUITY AND LIABILITIES</b>                                                              |         |                         |                         |
| <b>Equity</b>                                                                              |         |                         |                         |
| Equity share capital                                                                       | 9(i)    | 21,750.96               | 21,750.96               |
| Other equity                                                                               | 9(ii)   | 7.65                    | 597.43                  |
| <b>Total equity</b>                                                                        |         | <b>21,758.61</b>        | <b>22,348.39</b>        |
| <b>Non-current liabilities</b>                                                             |         |                         |                         |
| <b>Financial liabilities</b>                                                               |         |                         |                         |
| (i) Borrowings                                                                             | 10      | 79,090.75               | 53,549.70               |
| (ii) Other non-current liabilities                                                         | 11      | 3,581.67                | 3,236.30                |
| Non-Current Provisions                                                                     | 12      | 145.91                  | 83.71                   |
|                                                                                            |         | <b>82,818.33</b>        | <b>56,869.71</b>        |
| <b>Current liabilities</b>                                                                 |         |                         |                         |
| <b>Financial liabilities</b>                                                               |         |                         |                         |
| (i) Borrowings                                                                             | 13(i)   | 4,027.98                | 15,929.70               |
| (ii) Trade payables                                                                        | 13(ii)  | -                       | -                       |
| (a) Total outstanding dues of micro enterprises and small enterprises                      |         | -                       | -                       |
| (b) Total outstanding dues of creditors other than micro enterprises and small enterprises |         | 395.47                  | 1,443.93                |
| (iii) Other current financial liabilities                                                  | 13(iii) | 744.73                  | 737.35                  |
| Other current liabilities                                                                  | 14      | 639.34                  | 997.15                  |
| Current Provisions                                                                         | 15      | 98.00                   | 80.95                   |
|                                                                                            |         | <b>5,905.52</b>         | <b>19,189.08</b>        |
| <b>TOTAL LIABILITIES</b>                                                                   |         | <b>88,723.85</b>        | <b>76,058.79</b>        |
| <b>TOTAL EQUITY AND LIABILITIES</b>                                                        |         | <b>1,10,482.46</b>      | <b>98,407.18</b>        |

The accompanying notes are an integral part of financial statements  
As per our report of even date

For S.R. BATLIBOI & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 301003/E/300005

per Pravin Tulsyan

Partner

Membership Number: 108044



Place: Gurugram

Date: May 21, 2026

For and on behalf of the Board of Directors of  
Max Square Limited

Nitin Kumar

(Chairman)

(DIN: 03048794)

Abhishek Kamra

(Company Secretary)

Membership Number: A48236

Place : Noida

Date: May 21, 2026

Ashish Saboo

(Chief Financial Officer)

Membership Number: 520576

**Max Square Limited**

**Statement of profit and loss for the year ended March 31, 2026**

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

| (Rs. in lakhs)                                                       |       |                                   |                                   |
|----------------------------------------------------------------------|-------|-----------------------------------|-----------------------------------|
| Particulars                                                          | Notes | For the year ended March 31, 2026 | For the year ended March 31, 2025 |
| <b>INCOME</b>                                                        |       |                                   |                                   |
| Revenue from operations                                              | 16    | 5,768.51                          | 3,175.96                          |
| Other income                                                         | 17    | 495.65                            | 449.04                            |
| <b>Total income</b>                                                  |       | <b>6,264.16</b>                   | <b>3,625.00</b>                   |
| <b>EXPENSES</b>                                                      |       |                                   |                                   |
| Cost of material consumed, construction & other related project cost | 18.1  | 384.11                            | 267.75                            |
| Employee benefits expense                                            | 18.2  | -                                 | 228.76                            |
| Finance costs                                                        | 19    | 4,831.51                          | 4,948.49                          |
| Depreciation expense                                                 | 20    | 1,278.01                          | 1,237.23                          |
| Other expenses                                                       | 21    | 1,020.81                          | 1,103.43                          |
| <b>Total expenses</b>                                                |       | <b>7,514.44</b>                   | <b>7,785.66</b>                   |
| <b>(Loss) before tax</b>                                             |       | <b>(1,250.28)</b>                 | <b>(4,160.66)</b>                 |
| Tax expenses                                                         |       |                                   |                                   |
| - Current tax                                                        |       | -                                 | -                                 |
| - Adjustment of tax relating to earlier periods                      |       | 6.91                              | -                                 |
| - Deferred tax                                                       | 22    | (231.53)                          | (1,030.00)                        |
| <b>Total tax (credit)</b>                                            |       | <b>(224.62)</b>                   | <b>(1,030.00)</b>                 |
| <b>(Loss) after tax</b>                                              |       | <b>(1,025.66)</b>                 | <b>(3,130.66)</b>                 |
| <b>Other comprehensive income/ (loss)</b>                            |       |                                   |                                   |
| Other comprehensive income not to be reclassified to profit or loss  |       | 68.93                             | -                                 |
| Income tax effect                                                    |       | (8.62)                            | -                                 |
| Other comprehensive income for the year, net of tax                  |       | <b>60.31</b>                      | -                                 |
| <b>Total comprehensive (loss) for the year</b>                       |       | <b>(965.35)</b>                   | <b>(3,130.66)</b>                 |
| <b>Earnings per equity share (Nominal value of share Rs.10/-)</b>    | 23    |                                   |                                   |
| Basic (Rs.)                                                          |       | (0.24)                            | (0.72)                            |
| Diluted (Rs.)                                                        |       | (0.24)                            | (0.72)                            |

The accompanying notes are an integral part of financial statements  
As per our report of even date

For **S.R. BATLIBOI & Co. LLP**

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005

per **Pravin Tulsyan**

Partner

Membership Number: 108044



For and on behalf of the Board of Directors of  
**Max Square Limited**

**Nitin Kumar**

(Chairman)

(DIN: 03048794)

**Ashish Kamra**

(Company Secretary)

Membership Number: A48236

**Ashish Saboo**

(Chief Financial Officer)

Membership Number: 520576

Place: Gurugram

Date: May 21, 2026

Place : Noida

Date: May 21, 2026

**Max Square Limited**

Statement of cash flows for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

| Particulars                                                                       | (Rs. in lakhs)                       |                                      |
|-----------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
|                                                                                   | For the year ended<br>March 31, 2026 | For the year ended March<br>31, 2025 |
| <b>Cash flow from operating activities</b>                                        |                                      |                                      |
| Loss before tax                                                                   | (1,250.28)                           | (4,160.66)                           |
| <b>Adjustments to reconcile loss before tax to net cash flows:</b>                |                                      |                                      |
| Depreciation of property, plant and equipment                                     | 12.94                                | 10.79                                |
| Depreciation on investment property                                               | 1,265.07                             | 1,226.44                             |
| Liabilities Written Back                                                          | -                                    | (0.31)                               |
| Gain on Investment in Mutual Funds                                                | (13.33)                              | (7.60)                               |
| Interest income on unwinding of security deposit                                  | (276.00)                             | (195.84)                             |
| Interest Income on Term Deposits                                                  | (51.21)                              | (83.46)                              |
| Finance costs                                                                     | 4,831.51                             | 4,948.49                             |
| <b>Operating profit before working capital changes</b>                            | <b>4,518.70</b>                      | <b>1,737.85</b>                      |
| <b>Working capital adjustments:</b>                                               |                                      |                                      |
| (Increase) / Decrease in other current assets                                     | 46.03                                | (476.79)                             |
| (Increase) / Decrease in trade receivables                                        | (125.79)                             | (46.13)                              |
| (Increase) / Decrease in non current assets                                       | 104.68                               | (111.62)                             |
| (Increase) / Decrease in other financial assets                                   | (1,090.75)                           | (398.33)                             |
| Increase / (Decrease) in provisions                                               | 79.25                                | 44.19                                |
| Increase / (Decrease) in other current financial liabilities                      | 201.51                               | 91.09                                |
| Increase / (Decrease) in other non-current financial liability                    | 81.05                                | 1,692.20                             |
| Increase / (Decrease) in other current liabilities                                | (357.81)                             | 461.21                               |
| Increase/(decrease) in trade and other payables                                   | (1,048.46)                           | 546.44                               |
| <b>Cash generated from operations</b>                                             | <b>2,408.41</b>                      | <b>3,540.10</b>                      |
| Income tax paid                                                                   | (540.51)                             | (238.79)                             |
| <b>Net cash flows from operating activities (A)</b>                               | <b>1,867.90</b>                      | <b>3,301.31</b>                      |
| <b>Cash flow from investing activities</b>                                        |                                      |                                      |
| Purchase of Investment Property (including investment property under development) | (10,088.06)                          | (9,760.30)                           |
| Purchase of Property, plant and equipment                                         | (14.18)                              | (49.64)                              |
| Movement in deposits (Net)                                                        | 600.89                               | (130.88)                             |
| Investment in equity shares                                                       | -                                    | (703.38)                             |
| Purchase of investments                                                           | (2,050.00)                           | (5,675.00)                           |
| Sale of current investments                                                       | 4,068.46                             | 4,104.25                             |
| Gain on Investment in Mutual Funds                                                | 42.95                                | 6.02                                 |
| Interest received                                                                 | 24.90                                | 44.18                                |
| <b>Net cash flows used in investing activities (B)</b>                            | <b>(7,415.06)</b>                    | <b>(12,164.76)</b>                   |
| <b>Cash flow from financing activities</b>                                        |                                      |                                      |
| Proceeds from Long term borrowings                                                | 29,310.35                            | 13,577.21                            |
| Repayment of Long term borrowings                                                 | (9,073.13)                           | (2,360.35)                           |
| Proceeds from Short term borrowings                                               | 2,689.18                             | 1,523.17                             |
| Repayment of Short term borrowings                                                | (3,637.68)                           | (665.83)                             |
| Interest paid                                                                     | (3,673.63)                           | (2,847.69)                           |
| Payment towards CCD liability and finance cost                                    | (10,343.38)                          | -                                    |
| <b>Net cash flows from financing activities (C)</b>                               | <b>5,271.70</b>                      | <b>9,226.51</b>                      |
| <b>Net increase/(decrease) in cash and cash equivalents (A+B+C)</b>               | <b>(275.46)</b>                      | <b>363.07</b>                        |
| Cash and cash equivalents at the beginning of the year                            | 734.62                               | 371.55                               |
| <b>Cash and cash equivalents at year end</b>                                      | <b>459.16</b>                        | <b>734.62</b>                        |



Max Square Limited

Statement of cash flows for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

**Components of cash and cash equivalents :-**

| Particulars                                    | As at          | As at          |
|------------------------------------------------|----------------|----------------|
|                                                | March 31, 2026 | March 31, 2025 |
| <b>Balances with banks:(refer note 7(iii))</b> |                |                |
| On current accounts                            | 458.92         | 734.62         |
| Cash on hand                                   | 0.24           | -              |
|                                                | <b>459.16</b>  | <b>734.62</b>  |

The accompanying notes are an integral part of financial statements

**Notes:-**

1. The Cash Flow Statement has been prepared in accordance with the indirect method as prescribed under Ind AS 7- "Statement of Cash Flows".
2. Figures in bracket indicate cash outflow.
3. Refer note 24c for reconciliation of movement of liabilities to cash flows arising from financing activities.

As per our report of even date

For **S.R. BATLIBOI & Co. LLP**

Chartered Accountants

C.A. Firm Registration Number: 301003E/E300005

per **Pravin Tulsyan**

Partner

Membership Number: 108044



Place: Gurugram

Date: May 21, 2026

For and on behalf of the Board of Directors of  
**Max Square Limited**

**Nitin Kumar**

(Chairman)

(DIN: 03048794)

**Abhishek Kamra**

(Company Secretary)

Membership Number: A48236

Place : Noida

Date: May 21, 2026

**Ashish Saboo**

(Chief Financial Officer)

Membership Number: 520576

**Max Square Limited**

Statement of changes in equity for the period ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301  
Tel: 0120-4743222, Email: secretarial@maxstates.in, Website: www.maxstates.in

**a) Equity share capital**

| Particulars                                                | Nos.         | (Rs. in lakhs) |
|------------------------------------------------------------|--------------|----------------|
| As at April 01, 2024                                       | 21,75,09,608 | 21,750.96      |
| Add: Equity share issued during the year (refer note 9(i)) | -            | -              |
| As at March 31, 2025                                       | 21,75,09,608 | 21,750.96      |
| Add: Equity share issued during the year (refer note 9(i)) | -            | -              |
| As at March 31, 2026                                       | 21,75,09,608 | 21,750.96      |

**b) Other equity**

| Particulars                                               | Reserves and surplus | Other Equity- Employee Stock Options outstanding on behalf of holding company | Equity portion of guarantee fees | Equity portion of Compulsory convertible debentures | Other Equity- Fair Value through Other Comprehensive Income (FVOCI) reserve | (Rs. in lakhs) |
|-----------------------------------------------------------|----------------------|-------------------------------------------------------------------------------|----------------------------------|-----------------------------------------------------|-----------------------------------------------------------------------------|----------------|
|                                                           | Retained earnings    |                                                                               |                                  |                                                     |                                                                             | Total equity   |
|                                                           | (Note 9(ii))         | (Note 9(ii))                                                                  | (Note 9(ii))                     | (Note 9(ii))                                        | (Note 9(ii))                                                                |                |
| As at April 01, 2024                                      | (2,830.82)           | 41.69                                                                         | 339.59                           | 6,100.99                                            | -                                                                           | 3,651.46       |
| Employees stock option expense recognised during the year | -                    | 21.85                                                                         | -                                | -                                                   | -                                                                           | 21.85          |
| Loss for the year                                         | (3,130.66)           | -                                                                             | -                                | -                                                   | -                                                                           | (3,130.66)     |
| Addition on account of new loan guarantee fees            | -                    | -                                                                             | 54.79                            | -                                                   | -                                                                           | 54.79          |
| As at March 31, 2025                                      | (5,961.48)           | 63.54                                                                         | 394.38                           | 6,100.99                                            | -                                                                           | 597.43         |
| Employees stock option expense recognised during the year | -                    | 134.59                                                                        | -                                | -                                                   | -                                                                           | 134.59         |
| Loss for the year                                         | (1,025.66)           | -                                                                             | -                                | -                                                   | -                                                                           | (1,025.66)     |
| Addition on account of new loan guarantee fees            | -                    | -                                                                             | 240.98                           | -                                                   | -                                                                           | 240.98         |
| Equity Instruments through OCI Reserve (Net of tax)       | -                    | -                                                                             | -                                | -                                                   | 60.31                                                                       | 60.31          |
| As at March 31, 2026                                      | (6,987.14)           | 198.13                                                                        | 635.36                           | 6,100.99                                            | 60.31                                                                       | 7.65           |

The accompanying notes are an integral part of financial statements  
As per our report of even date

For S.R. BATLIBOI & Co. LLP

Chartered Accountants

ICAI Firm Registration Number: 301003E/E300005

per Pravin Tulsyan

Partner

Membership Number: 108044



Place: Gurugram

Date: May 21, 2026

For and on behalf of the Board of Directors of  
Max Square Limited

*Nitin Kumar*

Nitin Kumar

(Chairman)

(DIN: 03048794)

Abhishek Kamra

(Company Secretary)

Membership Number: A48236

Place: Noida

Date: May 21, 2026

*Ashish Saboo*

Ashish Saboo

(Chief Financial Officer)

Membership Number: 520576

## Max Square Limited

Notes to Financial Statements for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222, Email: secretarial@maxestates.in, Website: www.maxestates.in

### 1 Corporate Information

Max Square Limited, (the Company) is a company (CIN: U70200UP2019PLC118369) registered under Companies Act, 2013 and incorporated on 24th June 2019. The Company engaged in the business of Real Estates development. Registered office of the Company is located at Max Towers, L-20, C- 001/A/1 Sector- 16B Noida Gautam Buddha Nagar UP 201301, India.

The financial statements were approved for issue in accordance with a resolution passed by the Board of Directors of the Company on May 21, 2026.

The financial statements once approved by the Board of directors needs to be adopted by the shareholders at the annual general meeting of the company. The Board of directors can withdraw and re-issue the financial statements so adopted only in specific cases such as non-compliance with the applicable accounting standards, with the approval of Tribunal, after following the appropriate procedure as per Companies Act, 2013.

### 2 Material accounting policies

#### 2.1 Basis of preparation

These separate financial statement of the Company have been prepared in accordance with Indian Accounting Standards (IND AS) notified under the Companies (Indian Accounting Standards) Rules, 2015 (as amended from time to time) and presentation requirements of division II of Schedule III to the Companies Act 2013 (Ind AS Compliant Schedule III), as applicable to these separate financial statement.

The financial statements have been prepared on going concern basis in accordance with accounting principles generally accepted in India. Further, the financial statement have been prepared on historical cost basis, except for the following assets and liabilities which have been measured at fair value.

(i) Certain financial assets and liabilities that are measured at fair value.

Financial Statement are presented in INR and all values are rounded to nearest lakhs (INR 00,000) except when otherwise stated.

#### 2.2 Summary of material accounting policies

##### a. Current versus non-current classification

The Company segregates assets and liabilities into current and non-current categories for presentation in the balance sheet after considering its normal operating cycle and other criteria set out in Ind AS 1, "Presentation of Financial Statements". For this purpose, current assets and liabilities include the current portion of non-current assets and liabilities respectively. Deferred tax assets and liabilities are always classified as non-current.

The operating cycle is the time between the acquisition of assets for processing and their realization in cash and cash equivalents. The Company has identified period up to twelve months as its operating cycle.

##### b. Property, Plant and Equipment

Property, Plant and equipment are stated at cost, less accumulated depreciation and accumulated impairment losses, if any. The cost comprises of purchase price, taxes, duties, freight and other incidental expenses directly attributable and related to acquisition and installation of the concerned assets and are further adjusted by the amount of GST availed wherever applicable. When significant parts of plant and equipment are required to be replaced at intervals, the Company depreciates them separately based on their respective useful lives. Likewise, when a major inspection is performed, its cost is recognized in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognized in profit or loss as incurred.

An item of property, plant and equipment and any significant part initially recognized is derecognized upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss arising on derecognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the asset) is included in the income statement when the asset is derecognized.

The company identifies and determines cost of each component/ part of the asset separately, if the component/ part has a cost which is significant to the total cost of the asset and has useful life that is materially different from that of the remaining asset.

Capital work- in- progress includes cost of property, plant and equipment under installation / under development as at the balance sheet date.

The residual values, useful lives and methods of depreciation of property, plant and equipment are reviewed at each financial year end and adjusted prospectively, if appropriate.

Depreciation on property, plant and equipment is provided on prorata basis on straight-line method using the useful lives of the assets estimated by management and in the manner prescribed in Schedule II of the Companies Act 2013. The useful life is as follows:

| Assets   | Useful lives estimated by the management (years) | Estimated useful life as per Schedule II to the Companies Act, 2013 (in years) |
|----------|--------------------------------------------------|--------------------------------------------------------------------------------|
| Vehicles | 8                                                | 8 to 10                                                                        |

The Company based on technical assessment made by technical expert and management estimate, depreciates office equipment over estimated useful lives which are different from the useful life prescribed in Schedule II to the Companies Act, 2013. The management believes that these estimated useful lives are realistic and reflect fair approximation of the period over which the assets are likely to be use.



**Max Square Limited**

Notes to Financial Statements for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

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**c. Investment property****Recognition and initial measurement**

Investment properties are properties held to earn rentals or for capital appreciation or both. Investment properties are measured initially at their cost of acquisition including transaction costs. The cost comprises purchase price, borrowing cost, if capitalization criteria are met and directly attributable cost of bringing the asset to its working condition for the intended use. Any trade discount and rebates are deducted in arriving at the purchase price. When significant parts of the investment property are required to be replaced at intervals, the Group depreciates them separately based on their specific useful lives.

Property held under lease is classified as investment property when it is held to earn rentals or for capital appreciation or for both, rather than for sale in the ordinary course of business or for use in production or administrative functions. Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Company. All other repair and maintenance costs are recognised in statement of profit and loss as incurred. The cost includes the cost of replacing parts and borrowing costs for long-term construction projects if the recognition criteria are met. When significant parts of the investment property are required to be replaced at intervals, the Group depreciates them separately based on their specific useful lives. All other repair and maintenance costs are recognised in profit or loss as incurred.

Though the Company measures investment property using cost based measurement, the fair value of investment property is disclosed in the notes. Fair values are determined based on an annual evaluation performed by the company applying a valuation model acceptable.

**De-recognition**

Investment properties are de-recognised either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in statement of profit and loss in the period of de-recognition.

**Subsequent measurement (depreciation and useful lives)**

Investment properties are subsequently measured at cost less accumulated depreciation and accumulated impairment losses, if any. Depreciation on investment properties is provided on the straightline method, over the useful lives of the assets are as follows:

| Asset Category         | Useful lives estimated by the management (years) | Estimated useful life as per Schedule II to the Companies Act, 2013 (in years) |
|------------------------|--------------------------------------------------|--------------------------------------------------------------------------------|
| Buildings              | 60                                               | 60                                                                             |
| Plant & Machinery      | 15                                               | 15                                                                             |
| Furniture and fixtures | 10                                               | 10                                                                             |
| Computers              | 6                                                | 6                                                                              |
| Other equipments       | 6-10                                             | 5                                                                              |

The Company based on technical assessment made by technical expert and management estimate, depreciates other equipments over estimated useful lives which are different from the useful life prescribed in Schedule II to the Companies Act, 2013. The management believes that these estimated useful lives are realistic and reflect fair approximation of the period over which the assets are likely to be used.

Estimated useful life of leasehold land is over the period of lease.

Though the Company measures investment property using cost based measurement, the fair value of investment property is disclosed in the notes. Fair values are determined based on an annual evaluation performed by the Company applying an acceptable valuation model.

**De-recognition**

Investment properties are de-recognised either when they have been disposed of or when they are permanently withdrawn from use and no future economic benefit is expected from their disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in statement of profit and loss in the period of de-recognition.

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Max Square Limited

Notes to Financial Statements for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: [secretarial@maxestates.in](mailto:secretarial@maxestates.in), Website: [www.maxestates.in](http://www.maxestates.in)

**d. Impairment of non financial assets**

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An asset's recoverable amount is the higher of an asset's or cash-generating unit's (CGU) net fair value less cost of disposal and its value in use. The recoverable amount is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining net fair value less cost of disposal, recent market transactions are taken into account, if available. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, quoted share prices for publicly traded companies or other available fair value indicators.

The Company bases its impairment calculation on detailed budgets and forecast calculations which are prepared separately for each of the Company's cash-generating units to which the individual assets are allocated. These budgets and forecast calculations are generally covering a period of five years. For the remaining economic life of the asset or cash-generating unit (CGU), a long term growth rate is calculated and applied to project future cash flows after the fifth year. To estimate cash flow projections beyond periods covered by the most recent budgets/forecasts, the Company extrapolates cash flow projections in the budget using a steady or declining growth rate for subsequent years, unless an increasing rate can be justified. In this case, the growth rate does not exceed the long-term average growth rate for the products, industries, or country or countries in which the entity operates, or for the market in which the asset is used.

After impairment, depreciation is provided on the revised carrying amount of the asset over its remaining economic life.

An assessment is made at each reporting date as to whether there is any indication that previously recognized impairment losses may no longer exist or may have decreased. If such indication exists, the Company estimates the asset's or cash-generating unit's recoverable amount. A previously recognized impairment loss is reversed only if there has been a change in the assumptions used to determine the asset's recoverable amount since the last impairment loss was recognized. The reversal is limited so that the carrying amount of the asset does not exceed its recoverable amount, nor exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognized for the asset in prior years. Such reversal is recognized in the statement of profit and loss unless the asset is carried at a revalued amount, in which case the reversal is treated as a revaluation increase.

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**Max Square Limited**

**Notes to Financial Statements for the year ended March 31, 2026**

**CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301**

**Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in**

**e. Financial Instruments**

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity.

**(i) Financial assets**

The Company classified its financial assets in the following measurement categories :-

- Those to be measured subsequently at fair value (either through other comprehensive income or through profit & loss)
- Those measured at amortized cost

**Initial recognition and measurement**

All financial assets are recognized initially at fair value plus, in the case of financial assets not recorded at fair value through profit or loss, transaction costs that are attributable to the acquisition of the financial asset. Purchases or sales of financial assets that require delivery of assets within a time frame established by regulation or convention in the market place (regular way trades) are recognized on the trade date, i.e., the date that the Company commits to purchase or sell the asset.

**Subsequent measurement**

For purposes of subsequent measurement, financial assets are classified in four categories:

- (i) Financial assets at amortised cost (debt instruments)
- (ii) Financial assets designated at fair value through OCI with no recycling of cumulative gains and losses upon derecognition (equity instruments)
- (iii) Financial assets at fair value through profit or loss

**Debt instruments at amortized cost**

A 'debt instrument' is measured at the amortized cost if both the following conditions are met:

- (i) The asset is held within a business model whose objective is to hold assets for collecting contractual cash flows, and
- (ii) Contractual terms of the asset give rise on specified dates to cash flows that are solely payments of principal and interest (SPPI) on the principal amount outstanding.

This category is the most relevant to the Company. After initial measurement, such financial assets are subsequently measured at amortized cost using the effective interest rate (EIR) method. Amortized cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. EIR is the rate that exactly discount the estimated future cash receipts over the expected life of the financial instrument or a shorter period, where appropriate to the gross carrying amount of financial assets. When calculating the effective interest rate the company estimate the expected cash flow by considering all contractual terms of the financial instruments. The EIR amortization is included in finance income in the profit or loss. The losses arising from impairment are recognized in the profit or loss. This category generally applies to trade and other receivables.

**Debt instruments at Fair value through profit and loss**

FVTPL is a residual category for financial instruments. Any financial instrument, which does not meet the criteria for amortized cost or FVTOCI, is classified as at FVTPL. A gain or loss on a Debt instrument that is subsequently measured at FVTPL and is not a part of a hedging relationship is recognized in statement of profit or loss and presented net in the statement of profit and loss within other gains or losses in the period in which it arises. Interest income from these Debt instruments is included in other income.

**Equity investments of other entities**

All equity investments in scope of IND AS 109 are measured at fair value. Equity instruments which are held for trading and contingent consideration recognized by an acquirer in a business combination to which IND AS103 applies are classified as at FVTPL. For all other equity instruments, the Company may make an irrevocable election to present in other comprehensive income all subsequent changes in the fair value. The Company makes such election on an instrument-by-instrument basis. The classification is made on initial recognition and is irrevocable.

If the Company decides to classify an equity instrument as at FVTOCI, then all fair value changes on the instrument, excluding dividends, are recognized in the OCI. There is no recycling of the amounts from OCI to profit and loss, even on sale of investment. However, the Company may transfer the cumulative gain or loss within equity. Equity instruments included within the FVTPL category are measured at fair value with all changes recognized in the Profit and loss.

**Derecognition**

A financial asset (or, where applicable, a part of a financial asset or part of a Company of similar financial assets) is primarily derecognized (i.e., removed from the Company's statement of financial position) when:

- the rights to receive cash flows from the asset have expired, or
- the Company has transferred its rights to receive cash flows from the asset or has assumed an obligation to pay the received cash flows in full without material delay to a third party under a "pass through" arrangement and either;
  - (a) the Company has transferred the rights to receive cash flows from the financial assets or
  - (b) the Company has retained the contractual right to receive the cash flows of the financial asset, but assumes a contractual obligation to pay the cash flows to one or more recipients.

Where the Company has transferred an asset, the Company evaluates whether it has transferred substantially all the risks and rewards of the ownership of the financial assets. In such cases, the financial asset is derecognized. Where the entity has not transferred substantially all the risks and rewards of the ownership of the financial assets, the financial asset is not derecognized.

Where the Company has neither transferred a financial asset nor retains substantially all risks and rewards of ownership of the financial asset, the financial asset is derecognized if the Company has not retained control of the financial asset. Where the Company retains control of the financial asset, the asset is continued to be recognized to the extent of continuing involvement in the financial asset.



**Max Square Limited****Notes to Financial Statements for the year ended March 31, 2026****CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301****Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in****Impairment of financial assets**

In accordance with IND AS 109, the Company applies expected credit losses (ECL) model for measurement and recognition of impairment loss on the following financial asset and credit risk exposure

- Financial assets measured at amortised cost; e.g. Loans, Security deposits, trade receivable, bank balance, other financial assets etc;
- Financial assets measured at fair value through other comprehensive income (FVTOCI);
- Financial guarantee contracts which are not measured at fair value through profit or loss (FVTPL)

The Company follows "simplified approach" for recognition of impairment loss allowance on trade receivables. Under the simplified approach, the Company does not track changes in credit risk. Rather, it recognizes impairment loss allowance based on lifetime ECLs at each reporting date, right from its initial recognition. The Company uses a provision matrix to determine impairment loss allowance on the portfolio of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of trade receivable and is adjusted for forward looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward looking estimates are analyzed.

For recognition of impairment loss on other financial assets and risk exposure, the Company determines whether there has been a significant increase in the credit risk since initial recognition. If credit risk has not increased significantly, 12-month ECL is used to provide for impairment loss. However, if credit risk has increased significantly, lifetime ECL is used. If, in subsequent period, credit quality of the instrument improves such that there is no longer a significant increase in credit risk since initial recognition, then the Company reverts to recognizing impairment loss allowance based on 12- months ECL.

As a practical expedient, the Company uses a provision matrix to determine impairment loss allowance on portfolio of trade receivables. The provision matrix is based on its historically observed default rates over the expected life of the trade receivables and is adjusted for forward- looking estimates. At every reporting date, the historical observed default rates are updated and changes in the forward- looking estimates are analysed.

**Reclassification of financial assets**

The Company determines classification of financial assets and liabilities on initial recognition. After initial recognition, no reclassification is made for financial assets which are equity instruments and financial liabilities. For financial assets which are debt instruments, a reclassification is made only if there is a change in the business model for managing those assets. Changes to the business model are expected to be infrequent. The Company's senior management determines change in the business model as a result of external or internal changes which are significant to the Company's operations. Such changes are evident to external parties. A change in the business model occurs when the Company either begins or ceases to perform an activity that is significant to its operations. If the Company reclassifies financial assets, it applies the reclassification prospectively from the reclassification date which is the first day of the immediately next reporting period following the change in business model. The Company does not restate any previously recognized gains, losses (including impairment gains or losses) or interest.

**(ii) Financial liabilities****Initial recognition and measurement**

Financial liabilities are classified, at initial recognition, as financial liabilities at fair value through profit or loss, loans and borrowings, payables, or as derivatives designated as hedging instruments in an effective hedge, as appropriate.

All financial liabilities are recognised initially at fair value and, in the case of loans and borrowings and payables, net of directly attributable transaction costs.

**Subsequent measurement**

For purposes of subsequent measurement, financial liabilities are classified in two categories:

- (i) Financial liabilities at fair value through profit or loss
- (ii) Financial liabilities at amortised cost (loans and borrowings)

The measurement of financial liabilities depends on their classification, as described below:

**Trade Payables**

These amounts represents liabilities for goods and services provided to the Company prior to the end of financial year which are unpaid. The amounts are unsecured and are usually paid within 90 days of recognition. Trade and other payables are presented as current liabilities unless payment is not due within 12 months after the reporting period. They are recognised initially at fair value and subsequently measured at amortised cost using EIR method.

**Financial liabilities at fair value through profit or loss**

Financial liabilities at fair value through profit or loss include financial liabilities held for trading and financial liabilities designated upon initial recognition as at fair value through profit or loss. Financial liabilities are classified as held for trading if they are incurred for the purpose of repurchasing in the near term. Gains or losses on liabilities held for trading are recognised in the statement of profit and loss. Financial liabilities designated upon initial recognition at fair value through profit or loss are designated as such at the initial date of recognition, and only if the criteria in IND AS 109 are satisfied. For liabilities designated as FVTPL, fair value gains/ losses attributable to changes in own credit risk are recognised in OCI. These gains/ loss are not subsequently transferred to profit and loss. However, the Company may transfer the cumulative gain or loss within equity. All other changes in fair value of such liability are recognised in the statement of profit or loss. The Company has not designated any financial liability as at fair value through profit and loss.



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#### **Loans and borrowings**

Borrowings are initially recognised at fair value, net of transaction cost incurred. After initial recognition, interest-bearing loans and borrowings are subsequently measured at amortised cost using the EIR method. Gains and losses are recognised in profit or loss when the liabilities are derecognised as well as through the EIR amortization process. Amortised cost is calculated by taking into account any discount or premium on acquisition and fees or costs that are an integral part of the EIR. The EIR amortization is included as finance costs in the statement of profit and loss.

#### **Financial guarantee contracts**

Financial guarantee contracts issued by the Company are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the amount of loss allowance determined as per impairment requirements of IND AS 109 and the amount recognised less cumulative amortization.

#### **Derecognition**

A financial liability is derecognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as the derecognition of the original liability and the recognition of a new liability. The difference in the respective carrying amounts is recognised in the statement of profit and loss.

#### **Offsetting of financial instruments**

Financial assets and financial liabilities are offset and the net amount is reported in the balance sheet if there is a currently enforceable legal right to offset the recognized amounts and there is an intention to settle on a net basis, to realize the assets and settle the liabilities simultaneously.

#### **f. Compound financial instruments**

Compound financial instruments are separated into liability and equity components based on the terms of the contract. On issuance of the compound financial instruments, the fair value of the liability component is determined using a market rate for an equivalent non-convertible instrument. This amount is classified as a financial liability measured at amortised cost until it is extinguished on redemption. The remainder of the proceeds is recognised and included in equity. The carrying amount of the conversion option is not remeasured in subsequent years.

#### **g. Revenue from contracts with customers and other streams of revenue**

##### **Revenue comprises consideration received or receivable from:**

- revenue from contracts with customers, and
- income from leasing arrangements,

including providing buildings on operating lease, rendering of maintenance services, and other income in the ordinary course of the Company's activities. Revenue is presented net of taxes, rebates, and discounts (if any).

##### **Revenue recognition**

###### **(i) Revenue from contracts with customers**

Revenue from contracts with customers (excluding lease-related income) is recognized when control of the goods or services is transferred to the customer at an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods or services.

The Company has generally concluded that it is the principal in its revenue arrangements, as it controls the goods or services before transferring them to the customer.

###### **(ii) Rental income (Operating leases)**

Rental income arising from operating leases is recognized on a straight-line basis over the lease term, except for contingent rental income, which is recognized when it arises. Parking income and fit-out rental income are also recognized on an accrual basis in the statement of profit and loss. Refer Note 2.2(j) for the Company's accounting policy on leases.

###### **(iii) Maintenance services**

Revenue from maintenance services is recognized over time in accordance with the terms of the respective contracts.

###### **(iv) Trade receivables**

A trade receivable represents the Company's right to an amount of consideration that is unconditional (i.e., only the passage of time is required before payment becomes due).



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#### h. Taxes

##### Current income tax

Current income tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities in accordance with the Income Tax Act, 1961 and the income computation and disclosure standards (ICDS) enacted in India by using tax rates and tax laws that are enacted or substantively enacted, at the reporting date.

Current income tax relating to items recognized outside profit or loss is recognized outside profit or loss (either in other comprehensive income or in equity). Current tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subject to interpretation and establishes provisions where appropriate.

##### Goods and Services Tax (GST) paid on acquisition of assets or on incurring expenses

Expenses and assets are recognised net of the amount of GST paid, except:

- When the tax incurred on a purchase of assets or services or capitalisation of expenses in investment property is not recoverable from the taxation authority, in which case, the tax paid is recognised as part of the cost of acquisition of the asset or as part of the expense item, as applicable;
- When receivables and payables are stated with the amount of tax included

The net amount of tax recoverable from, or payable to, the taxation authority is included as part of other current/non-current assets/ liabilities in the balance sheet.

##### Deferred tax

Deferred tax is provided using the balance sheet approach on temporary differences between the tax base of assets and liabilities and their carrying amounts for financial reporting purposes at the reporting date.

Deferred tax liabilities are recognised for all taxable temporary differences except:

(i) When the deferred tax liability arises from the initial recognition of goodwill or an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences;

(ii) In respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, when the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future

Deferred tax assets are recognised for all deductible temporary differences, the carry forward of unused tax credits and any unused tax losses. Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised, except:

(i) When the deferred tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss and does not give rise to equal taxable and deductible temporary differences;

(ii) In respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised

The carrying amount of deferred tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilized. Unrecognized deferred tax assets are re-assessed at each reporting date and are recognized to the extent that it has become probable that future taxable profits will allow the deferred tax asset to be recovered.

In assessing the recoverability of deferred tax assets, the Company relies on the same forecast assumptions used elsewhere in the financial statements and in other management reports, which, among other things, reflect the potential impact of climate-related development on the business, such as increased cost of production as a result of measures to reduce carbon emission.

Deferred tax assets and deferred tax liabilities are offset if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred taxes relate to the same taxable entity and the same taxation authority.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the year when the asset is realized or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the reporting date.

Deferred tax relating to items recognized outside profit or loss is recognized outside the statement of profit or loss (either in other comprehensive income or in equity). Deferred tax items are recognized in correlation to the underlying transaction either in OCI or directly in equity.

#### i. Borrowing costs

Borrowing costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalized as part of the cost of the asset. All other borrowing costs are expensed in the period in which they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds. Borrowing cost also includes exchange differences to the extent regarded as an adjustment to the borrowing costs.

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**j. Leases**

The Company assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

**Company as a lessor**

Leases in which the Company does not transfer substantially all the risks and rewards of ownership of an asset are classified as operating leases. The respective leased assets are included in the balance sheet based on their nature. Rental income is recognized on straight line basis over the lease term and is included in revenue in the Statement of profit or loss due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income.

Leases which effectively transfer to the lessee substantially all the risks and benefits incidental to ownership of the leased item are classified and accounted for as finance lease. Lease rental receipts are apportioned between the finance income and capital repayment based on the implicit rate of return.

**k. Provision and Contingent liabilities**

**Provisions**

A provision is recognized when the Company has a present obligation (legal or constructive) as a result of past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation. Provisions are not discounted to their present value and are determined based on the best estimate required to settle the obligation at the reporting date. These estimates are reviewed at each reporting date and adjusted to reflect the current best estimates.

**Contingent liabilities**

Contingent liability is:

(a) a possible obligation arising from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the entity or

(b) a present obligation that arises from past events but is not recognized because;

-it is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation, or

-the amount of the obligation cannot be measured with sufficient reliability.

The Company does not recognize a contingent liability but discloses its existence and other required disclosures in notes to the financial statements, unless the possibility of any outflow in settlement is remote.

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**l. Retirement and other employee benefits**

**Provident fund**

Retirement benefit in the form of provident fund is a defined contribution scheme. The Company has no obligation, other than the contribution payable to the provident fund. The Company recognizes contribution payable to the provident fund scheme as an expense, when an employee renders the related service. If the contribution payable to the scheme for service received before the balance sheet date exceeds the contribution already paid, the deficit payable to the scheme is recognized as a liability after deducting the contribution already paid. If the contribution already paid exceeds the contribution due for services received before the balance sheet date, then excess is recognized as an asset to the extent that the pre-payment will lead to, for example, a reduction in future payment or a cash refund.

**Gratuity**

Gratuity liability is a defined benefit obligation and is provided for on the basis of an actuarial valuation on projected unit credit method made at the end of each financial year.

Remeasurements, comprising of actuarial gains and losses, the effect of the asset ceiling, excluding amounts included in net interest on the net defined benefit liability and the return on plan assets (excluding amounts included in net interest on the net defined benefit liability), are recognized immediately in the Balance Sheet with a corresponding debit or credit to retained earnings through OCI in the period in which they occur. Remeasurements are not reclassified to profit or loss in subsequent periods.

Net interest is calculated by applying the discount rate to the net defined benefit (liabilities/assets). The Company recognized the following changes in the net defined benefit obligation under employee benefit expenses in statement of profit and loss.

- (i) Service cost comprising current service cost, past service cost, gain & loss on curtailments and non routine settlements.
- (ii) Net interest expenses or income

**Compensated Absences**

Accumulated leave, which is expected to be utilized within the next 12 months, is treated as short-term employee benefit. The Company measures the expected cost of such absences as the additional amount that it expects to pay as a result of the unused entitlement that has accumulated at the reporting date.

The Company treats accumulated leave expected to be carried forward beyond twelve months, as long term employee benefit for measurement purposes. Such long-term compensated absences are provided for based on the actuarial valuation using the projected unit credit method at the year end. Actuarial gains/losses are immediately taken to the statement of profit and loss and are not deferred. The Company presents the leave as a current liability in the balance sheet, to the extent it does not have an unconditional right to defer its settlement for 12 months after the reporting date. Where Company has the unconditional legal and contractual right to defer the settlement for a period 12 months, the same is presented as non-current liability.

**Short-term obligations**

Liabilities for wages and salaries, including non monetary benefits that are expected to be settled wholly within twelve months after the end of the period in which the employees render the related service are recognized in respect of employee service upto the end of the reporting period and are measured at the amount expected to be paid when the liabilities are settled. the liabilities are presented as current employee benefit obligations in the balance sheet.

**Long term incentive plan**

Employees of the Company receives defined incentive, whereby employees render services for a specified period. Long term incentive is measured on accrual basis over the period as per the terms of contract.

**m. Cash and cash equivalents**

Cash and cash equivalent in the balance sheet comprise cash at banks and on hand and short-term deposits with an original maturity of three months or less, which are subject to an insignificant risk of changes in value.

**n. Foreign currencies**

Items included in the financial statements are measured using the currency of the primary economic environment in which the entity operates ('the functional currency'). the Company's financial statements are presented in Indian rupee (₹) which is also the Company's functional and presentation currency.

Foreign currency transactions are recorded on initial recognition in the functional currency, using the exchange rate prevailing at the date of transaction.

**Measurement of foreign currency items at the balance sheet date**

Foreign currency monetary assets and liabilities denominated in foreign currencies are translated at the functional currency spot rates of exchange at the reporting date.

Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates at the dates of the initial

Exchange differences arising on settlement or translation of monetary items are recognized as income or expense in the period in which they arise with the exception of exchange differences on gain or loss arising on translation of non-monetary items measured at fair value which is treated in line with the recognition of the gain or loss on the change in fair value of the item (i.e., translation differences on items whose fair value gain or loss is recognized in OCI or profit or loss are also recognized in OCI or profit or loss, respectively).



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**o. Earning per share**

Basic earnings per share are calculated by dividing the net profit or loss for the period attributable to equity shareholders by the weighted average number of equity shares outstanding during the period. The weighted average number of equity shares outstanding during the period is adjusted for events such as bonus issue, bonus element in a rights issue, share split, and reverse share split (consolidation of shares) that have changed the number of equity shares outstanding, without a corresponding change in resources.

For the purpose of calculating diluted earnings per share, the net profit or loss for the year and the weighted average number of shares outstanding during the year adjusted for the effects of all potential equity shares.

**p. Fair value measurement**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer the liability takes place either:

(i) In the principal market for the asset or liability, or

(ii) In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Company.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest.

A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

All assets and liabilities for which fair value is measured or disclosed in the financial statements are categorized within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

(i) Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities

(ii) Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable

(iii) Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

For assets and liabilities that are recognized in the financial statements on a recurring basis, the Company determines whether transfers have occurred between levels in the hierarchy by re-assessing categorization (based on the lowest level input that is significant to the fair value measurement as a whole) at the end of each reporting period.

This note summarises accounting policy for fair value. Other fair value related disclosures are given in the relevant notes.

- Disclosures for valuation methods, significant estimates and assumptions

- Quantitative disclosures of fair value measurement hierarchy

- Investment in unquoted equity shares

- Financial instruments ( including those carried at amortised cost)

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## 2.3 New and amended standards

The Company applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 April 2024. The Company has not early adopted any standard, interpretation or amendment that has been issued but is not yet effective.

### a. Amendments to Ind AS 21 - Lack of exchangeability

The Ministry of Corporate Affairs (MCA) notified the Companies (Indian Accounting Standards) Amendment Rules, 2025, which amend Ind AS 21, The Effects of Changes in Foreign Exchange Rates to specify how an entity should assess whether a currency is exchangeable and how it should determine a spot exchange rate when exchangeability is lacking. The amendments also require disclosure of information that enables users of its standalone financial statements to understand how the currency not being exchangeable into the other currency affects, or is expected to affect, the entity's financial performance, financial position and cash flows.

The amendments are effective for annual reporting periods beginning on or after 1 April 2025. When applying the amendments, an entity cannot restate comparative information.

The amendments do not have a material impact on these financial statements.

### b. Amendments to Ind AS 1 - Classification of Liabilities as Current or Non-current and Non-current Liabilities with Covenants

In August 2025, the MCA notified amendments to paragraphs 69 to 76 of Ind AS 1 to specify the requirements for classifying liabilities as current or non-current. The amendments clarify:

- What is meant by a right to defer settlement
  - That a right to defer must exist at the end of the reporting period
  - That classification is unaffected by the likelihood that an entity will exercise its deferral right
  - That only if an embedded derivative in a convertible liability is itself an equity instrument would the terms of a liability not impact its classification.
- In addition, a requirement has been introduced to require disclosure when a liability arising from a loan agreement is classified as non-current and the entity's right to defer settlement is contingent on compliance with future covenants within twelve months.

If there is a breach of a material covenant of a long term loan arrangement on or before the end of the reporting period, resulting in the liability becoming payable on demand as at the reporting date, and the lender agrees—after the reporting period but before the standalone financial statements are approved for issue—not to demand repayment for at least 12 months as a consequence of the breach, this shall be treated as an adjusting event. Accordingly, the entity is not required to classify the liability as current.

The amendments are effective for annual reporting periods beginning on or after 1 April 2025 retrospectively in accordance with Ind AS 8.

The amendments do not have a material impact on these financial statements and have not had an impact on the classification of Company's liabilities.

### c. International Tax Reform—Pillar Two Model Rules – Amendments to Ind AS 12

In August 2025, the MCA notified amendments to Ind AS 12 Income Taxes in response to the OECD's BEPS Pillar Two rules and include:

- A mandatory temporary exception to the recognition and disclosure of deferred taxes arising from the jurisdictional implementation of the Pillar Two model rules; and
- Disclosure requirements for affected entities to help users of the standalone financial statements better understand an entity's exposure to Pillar Two income taxes arising from that legislation, particularly before its effective date.

The mandatory temporary exception – the use of which is required to be disclosed – applies immediately. The remaining disclosure requirements apply for annual reporting periods beginning on or after 1 April 2025, but not for any interim periods ending on or before 31 March 2026.

The amendments had no impact on these financial statements as the Company is not in scope of the Pillar Two model rules.

### d. Amendments to Ind AS 7 and Ind AS 107 – Supplier Finance Arrangements

In August 2025, the MCA notified amendments to Ind AS 7 Statement of Cash Flows and Ind AS 107 Financial Instruments: Disclosures to clarify the characteristics of supplier finance arrangements and require additional disclosure of such arrangements. The disclosure requirements in the amendments are intended to assist users of financial statements in understanding the effects of supplier finance arrangements on an entity's liabilities, cash flows and exposure to liquidity risk. The amendments had no impact on these financial statements as the Company do not have any supplier finance arrangements.



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#### 2.4 Significant accounting judgements, estimates and assumptions

In the process of applying the Company's accounting policies, management has made the following judgements, which have the most significant effect on the amounts recognized in the financial statements.

##### **Property lease classification – Company as lessor**

The Company has entered into commercial property leases on its investment property portfolio. The Company has determined, based on an evaluation of the terms and conditions of the arrangements, such as the lease term not constituting a major part of the economic life of the commercial property and the present value of the minimum lease payments not amounting to substantially all of the fair value of the commercial property, that it retains substantially all the risks and rewards incidental to ownership of these properties and accounts for the contracts as operating leases.

##### **Determining the lease term of contracts with renewal and termination options- Company as lessor**

As a lessor, the Company determines the lease term as the non-cancellable term of the lease, together with any periods covered by an option to extend the lease if it is reasonably certain to be exercised, or any periods covered by an option to terminate the lease, if it is reasonably certain not to be exercised, the Company has several lease contracts that include extension and termination options. The Company applies judgement in evaluating whether it is reasonably certain whether or not the lessee shall exercise the option to renew or terminate the lease. That is it considers all relevant factors that create an economic incentive for the lessee to exercise either the renewal or termination.

The Company has neither included the renewal period nor the period covered by an option to terminate the lease as part of the lease term for buildings given to leases to tenants considering the following:

- a) Option of renewal of lease term is solely at the option of lessee and the Company is not reasonably certain that the lessee may exercise the option of renewal, as this is outside the control of the Company.
- b) considering the current market dynamics of rental market, the Company has estimated that lease term for the leases will be 'non- cancellable' period.

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#### **Estimates and assumptions**

The key assumptions concerning the future and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are described below. The Company based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Company. Such changes are reflected in the assumptions when they occur.

##### **(a) Defined benefit plans**

The cost of defined benefit plans (i.e. Gratuity benefit) is determined using actuarial valuations. An actuarial valuation involves making various assumptions which may differ from actual developments in the future. These include the determination of the discount rate, future salary increases, mortality rates and future pension increases. Due to the complexity of the valuation, the underlying assumptions and its long-term nature, a defined benefit obligation is highly sensitive to changes in these assumptions. All assumptions are reviewed at each reporting date. In determining the appropriate discount rate, management considers the interest rates of long-term government bonds with extrapolated maturity corresponding to the expected duration of the defined benefit obligation. The mortality rate is based on publicly available mortality tables for the specific countries. Future salary increases and pension increases are based on expected future inflation rates. Further details about the assumptions used, including a sensitivity analysis.

##### **(b) Fair value measurement of financial instruments**

When the fair value of financial assets and financial liabilities recorded in the balance sheet cannot be measured based on quoted prices in active markets, their fair value is measured using valuation techniques including the Discounted Cash Flow (DCF) model. The inputs to these models are taken from observable markets where possible, but where this is not feasible, a degree of judgement is required in establishing fair values. Judgements include considerations of inputs such as liquidity risk, credit risk and volatility. Changes in assumptions about these factors could affect the reported fair value of financial instruments. The Company use Net asset value for valuation of investment in mutual fund.

##### **(c) Impairment of Financial assets**

The impairment provisions of financial assets are based on assumptions about risk of default and expected loss rates. the Company uses judgement in making these assumptions and selecting the inputs to the impairment calculation, based on Company's past history, existing market conditions as well as forward looking estimates at the end of each reporting period.

##### **(d) Impairment of Non-Financial assets**

The Company assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Company estimates the asset's recoverable amount. An assets recoverable amount is the higher of an asset's CGU'S fair value less cost of disposal and its value in use. It is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or Company's of assets. Where the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. In determining fair value less costs of disposal, recent market transactions are taken into account. If no such transactions can be identified, an appropriate valuation model is used. These calculations are corroborated by valuation multiples, or other fair value indicators.

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**Max Square Limited**

Notes to Financial Statements for the year ended March 31, 2026

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**3(i) Property, plant and equipment**

|                              | (Rs in lakhs) |        |
|------------------------------|---------------|--------|
|                              | Motor Vehicle | Total  |
| <b>Gross Carrying amount</b> |               |        |
| As at April 01, 2024         | 59.04         | 59.04  |
| Additions                    | 49.64         | 49.64  |
| Disposals                    | -             | -      |
| As at March 31, 2025         | 108.68        | 108.68 |
| Additions                    | 14.18         | 14.18  |
| Disposals                    | -             | -      |
| As at March 31, 2026         | 122.86        | 122.86 |
| <b>Depreciation</b>          |               |        |
| As at April 01, 2024         | 3.74          | 3.74   |
| Additions                    | 10.79         | 10.79  |
| Disposals                    | -             | -      |
| As at March 31, 2025         | 14.53         | 14.53  |
| Additions                    | 12.94         | 12.94  |
| Disposals                    | -             | -      |
| As at March 31, 2026         | 27.47         | 27.47  |
| <b>Net carrying amount</b>   |               |        |
| As at March 31, 2026         | 95.39         | 95.39  |
| As at March 31, 2025         | 94.15         | 94.15  |

Note: Refer note 10A for information on property plant and equipment pledged as security by the Company.

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Max Square Limited  
Notes to Financial Statements for the year ended March 31, 2026  
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3(ii) Investment Property

|                              | (Rs in lakhs)       |                                       |           |
|------------------------------|---------------------|---------------------------------------|-----------|
|                              | Investment Property | Investment Property under development | Total     |
| <b>Gross Carrying amount</b> |                     |                                       |           |
| As at April 1, 2024          | 46,806.02           | 26,316.62                             | 73,122.64 |
| Additions                    | 900.88              | 8,700.91                              | 9,601.79  |
| Disposals                    | -                   | -                                     | -         |
| As at March 31, 2025         | 47,706.90           | 35,017.53                             | 82,724.43 |
| Additions                    | 680.10              | 13,381.56                             | 14,061.66 |
| Disposals                    | (230.09)            | -                                     | (230.09)  |
| As at March 31, 2026         | 48,156.91           | 48,399.09                             | 96,556.00 |
| <b>As at April 1, 2024</b>   | 888.00              | -                                     | 888.00    |
| Additions                    | 1,226.44            | -                                     | 1,226.44  |
| Disposals                    | -                   | -                                     | -         |
| As at March 31, 2025         | 2,114.44            | -                                     | 2,114.44  |
| Additions                    | 1,265.07            | -                                     | 1,265.07  |
| Disposals                    | -                   | -                                     | -         |
| As at March 31, 2026         | 3,379.51            | -                                     | 3,379.51  |
| <b>Net carrying amount</b>   |                     |                                       |           |
| As at March 31, 2026         | 44,777.40           | 48,399.09                             | 93,176.49 |
| As at March 31, 2025         | 45,592.46           | 35,017.53                             | 80,609.99 |

Ageing of Investment property under development as at March 31, 2026

| Name of project        | Less than 1 year | 1-2 years | 2-3 years | More than 3 years |
|------------------------|------------------|-----------|-----------|-------------------|
| Project- Max Square II | 13,381.56        | 8,700.91  | 26,316.62 | -                 |

Ageing of Investment property under development as at March 31, 2025

| Name of project        | Less than 1 year | 1-2 years | 2-3 years | More than 3 years |
|------------------------|------------------|-----------|-----------|-------------------|
| Project- Max Square II | 8,700.91         | 26,316.62 | -         | -                 |

Notes:

There is no project whose completion is overdue or has exceeded its cost compared to its original plan during the financial year 2024-25 and 2025-26.

(iii) Contractual obligations

Refer note 24 for disclosure of contractual commitments for the acquisition of investment properties.

(iv) Capitalised borrowing cost

During the year, the Company has capitalised borrowing cost Rs. 3,773.18 lakhs (March 31, 2025- Rs 2,492.40 lakhs) under investment property under development.

(v) Capitalised Employee stock option expense

During the year, the Company has capitalised Rs. 134.59 lakhs (March 31, 2025- Rs 21.85 lakhs) under investment property under development.

(vi) Amount recognised in profit and loss for investment property

|                                                                        | For the year ended<br>March 31, 2026 | For the year ended<br>March 31, 2025 |
|------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| Rental income (refer note 16)                                          | 5,768.51                             | 3,175.96                             |
| Less: Direct operating expenses generating rental income               | 962.87                               | 1,332.19                             |
| <b>Profit from leasing of investment properties</b>                    | <b>4,805.64</b>                      | <b>1,843.77</b>                      |
| Less: Depreciation Expense (refer note 20)                             | 1,265.07                             | 1,226.44                             |
| <b>Profit from leasing of investment properties after depreciation</b> | <b>3,540.57</b>                      | <b>617.33</b>                        |

(vii) Fair value

Fair value hierarchy and valuation technique

The fair value of investment property has been determined by the Registered Valuer. The fair value has been arrived using discounted cash flow projections based on reliable estimates of future cash flows considering growth in rental of 15% on every 3 years and discount rate of 13.00% (March 31, 2025 -12%).



**(viii) Reconciliation of fair value:**

|                                    | (Rs. in lakhs)   |
|------------------------------------|------------------|
| Opening balance as at 1 April 2024 | 63,000 to 68,000 |
| Increase of Fair value             | 4,000            |
| Decline in fair value              | -                |
| Closing balance as at 31 Mar 2025  | 70,000 to 72,000 |
| Increase of Fair value             | 9,900            |
| Decline in fair value              | -                |
| Closing balance as at 31 Mar 2026  | 81,900           |

**Valuation models applied for valuation:**

Discounted cash flow method - net present value is determined based on projected cash flows discounted at an appropriate rate.

**(ix) Leasing arrangements**

The investment property are leased to tenants under long term operating leases with rentals payable monthly. The lock-in of the properties is for a period of 3 to 5 years from the date of lease.

(x) The Company has entered into operating lease arrangements for its investment property portfolio with various tenants. The lease terms typically range between 3 to 9 years and include an initial lock-in period of 3 years. The lease agreements generally provide for fixed escalations in rental rates, typically at periodic intervals during the lease term. The leases do not include any residual value guarantees. Rental income recognised by the Company during the year amounted to Rs. 5,768.51 lacs (2025: Rs. 31,75.96 lacs) (refer note 16).

Future undiscounted lease payments to be received for initial lock-in period under operating leases as at 31 March 2026 are as follows:

| Particulars           | (Rs. in lakhs)       |                      |
|-----------------------|----------------------|----------------------|
|                       | As at March 31, 2026 | As at March 31, 2025 |
| Within one year       | 5,440.31             | 3,851.08             |
| Between 1 and 2 years | 4,751.52             | 4,043.11             |
| Between 2 and 3 years | 2,285.85             | 3,278.93             |
| Between 3 and 4 years | -                    | -                    |
| Between 4 and 5 years | -                    | -                    |
| More than five years  | -                    | -                    |
| <b>Total</b>          | <b>12,477.68</b>     | <b>11,173.12</b>     |

(xi) Refer note 10A for information on Investment Property pledged as security by the Company.

(xii) The title deed of all the immovable properties are held in the name of the Company.

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**Max Square Limited**

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| Particulars                                    |                                                                                                       | (Rs. in lakhs) |                                                            |                 |                  |           |                   |        |
|------------------------------------------------|-------------------------------------------------------------------------------------------------------|----------------|------------------------------------------------------------|-----------------|------------------|-----------|-------------------|--------|
|                                                |                                                                                                       | As at          |                                                            |                 | As at            |           |                   |        |
|                                                |                                                                                                       | March 31, 2026 |                                                            |                 | March 31, 2025   |           |                   |        |
| 4.                                             | Non Current financial assets                                                                          |                |                                                            |                 |                  |           |                   |        |
|                                                | (i) Trade receivables                                                                                 |                |                                                            |                 |                  |           |                   |        |
|                                                | Unsecured, considered good                                                                            |                |                                                            |                 | 157.9796.01      |           |                   |        |
|                                                |                                                                                                       |                |                                                            |                 | 157.9796.01      |           |                   |        |
|                                                | Trade receivable ageing schedule:                                                                     |                |                                                            |                 |                  |           |                   |        |
| As at March 31, 2026                           |                                                                                                       | Not due        | Outstanding for following periods from due date of payment |                 |                  |           |                   | Total  |
| Particulars                                    |                                                                                                       |                | Less than 6 months                                         | 6 months-1 year | 1-2 years        | 2-3 years | More than 3 years |        |
| Undisputed Trade Receivables – considered good |                                                                                                       | 157.97         | -                                                          | -               | -                | -         | -                 | 157.97 |
| Total                                          |                                                                                                       | 157.97         | -                                                          | -               | -                | -         | -                 | 157.97 |
| As at March 31, 2025                           |                                                                                                       | Not due        | Outstanding for following periods from due date of payment |                 |                  |           |                   | Total  |
| Particulars                                    |                                                                                                       |                | Less than 6 months                                         | 6 months-1 year | 1-2 years        | 2-3 years | More than 3 years |        |
| Undisputed Trade Receivables – considered good |                                                                                                       | 96.01          | -                                                          | -               | -                | -         | -                 | 96.01  |
| Total                                          |                                                                                                       | 96.01          | -                                                          | -               | -                | -         | -                 | 96.01  |
|                                                | (ii) Investment in equity instrument (unquoted, valued at Fair Value through OCI)                     |                |                                                            |                 |                  |           |                   |        |
|                                                | Max Estates Noida Private Limited (Formerly known as Astiki Realty Private Limited) (refer note 29.2) |                |                                                            |                 |                  |           |                   |        |
|                                                | (70,33,799 Equity shares (March 31, 2025: 70,33,799) of Rs. 10 each fully paid up                     |                |                                                            |                 | 772.31703.38     |           |                   |        |
|                                                |                                                                                                       |                |                                                            |                 | 772.31703.38     |           |                   |        |
|                                                | (iii) Other financial assets (Unsecured considered good)                                              |                |                                                            |                 |                  |           |                   |        |
|                                                | Security deposits                                                                                     |                |                                                            |                 | 588.01280.15     |           |                   |        |
|                                                | Deposits with remaining maturity for more than 12 months                                              |                |                                                            |                 | 227.02-          |           |                   |        |
|                                                | Rent receivable (Equalisation)                                                                        |                |                                                            |                 | 1,187.061,128.74 |           |                   |        |
|                                                |                                                                                                       |                |                                                            |                 | 2,002.091,408.89 |           |                   |        |
| 5.                                             | Other non current assets (unsecured considered good)                                                  |                |                                                            |                 |                  |           |                   |        |
|                                                | Capital advances                                                                                      |                |                                                            |                 | 760.221,692.96   |           |                   |        |
|                                                | Deferred brokerage expenses                                                                           |                |                                                            |                 | 481.69586.37     |           |                   |        |
|                                                | Deferred guarantee fee (refer note 29.2)                                                              |                |                                                            |                 | 378.27201.44     |           |                   |        |
|                                                |                                                                                                       |                |                                                            |                 | 1,620.182,480.77 |           |                   |        |
| 5(i)                                           | Income Tax Assets (net)                                                                               |                |                                                            |                 |                  |           |                   |        |
|                                                | Tax deducted at source recoverable                                                                    |                |                                                            |                 | 834.85301.25     |           |                   |        |
|                                                |                                                                                                       |                |                                                            |                 | 834.85301.25     |           |                   |        |

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| Particulars                                                                                               | (Rs. in lakhs)          |                         |
|-----------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|
|                                                                                                           | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| <b>6. Deferred tax asset (net)</b>                                                                        |                         |                         |
| <b>(i) Deferred tax liability</b>                                                                         |                         |                         |
| Impact of difference between tax depreciation and depreciation charged for the financial reporting period | 2,073.15                | 1,448.61                |
| Expenses allowed on payment basis                                                                         | 229.89                  | 241.28                  |
| Impact of rent equalisation reserve, security deposits and others                                         | 583.06                  | 337.24                  |
| <b>Gross deferred tax liability (A)</b>                                                                   | <b>2,886.10</b>         | <b>2,027.13</b>         |
| <b>(ii) Deferred tax assets</b>                                                                           |                         |                         |
| Brought forward losses and unabsorbed depreciation                                                        | 5,582.45                | 4,258.11                |
| Temporary difference between book base and tax base on account of compulsory convertible debentures       | 3,914.53                | 4,345.59                |
| <b>Gross deferred tax assets (B)</b>                                                                      | <b>9,496.98</b>         | <b>8,603.70</b>         |
| <b>Deferred Tax assets (B-A)</b>                                                                          | <b>6,610.88</b>         | <b>6,576.57</b>         |
| <b>7. Current financial assets</b>                                                                        |                         |                         |
| <b>(i) Trade receivables</b>                                                                              |                         |                         |
| <b>a) Secured, considered good</b>                                                                        |                         |                         |
| Trade receivables                                                                                         | 28.41                   | 6.27                    |
| Receivables from other related parties (refer note 29.2)                                                  | 18.88                   | -                       |
|                                                                                                           | <b>47.29</b>            | <b>6.27</b>             |
| <b>b) Unsecured, considered good</b>                                                                      |                         |                         |
| Trade receivables                                                                                         | 261.48                  | 188.73                  |
| Receivables from other related parties (refer note 29.2)                                                  | 4.56                    | -                       |
|                                                                                                           | <b>266.04</b>           | <b>188.73</b>           |
| <b>Total trade receivables (a+b)</b>                                                                      | <b>313.33</b>           | <b>195.00</b>           |

Note: Trade receivables are non-interest bearing and have an average credit period of 7-15 days.

Trade receivable ageing schedule:

| As at March 31, 2026                           |               | Outstanding for following periods from due date of payment |                 |           |           |                   | Total         |
|------------------------------------------------|---------------|------------------------------------------------------------|-----------------|-----------|-----------|-------------------|---------------|
| Particulars                                    | Not Due       | Less than 6 months                                         | 6 months-1 year | 1-2 years | 2-3 years | More than 3 years |               |
| Undisputed Trade Receivables – considered good | 143.25        | 167.63                                                     | 2.45            | -         | -         | -                 | 313.33        |
| <b>Total</b>                                   | <b>143.25</b> | <b>167.63</b>                                              | <b>2.45</b>     | <b>-</b>  | <b>-</b>  | <b>-</b>          | <b>313.33</b> |

| As at March 31, 2025                           |               | Outstanding for following periods from due date of payment |                 |             |           |                   | Total         |
|------------------------------------------------|---------------|------------------------------------------------------------|-----------------|-------------|-----------|-------------------|---------------|
| Particulars                                    | Not Due       | Less than 6 months                                         | 6 months-1 year | 1-2 years   | 2-3 years | More than 3 years |               |
| Undisputed Trade Receivables – considered good | 137.79        | 50.41                                                      | 4.53            | 2.27        | -         | -                 | 195.00        |
| <b>Total</b>                                   | <b>137.79</b> | <b>50.41</b>                                               | <b>4.53</b>     | <b>2.27</b> | <b>-</b>  | <b>-</b>          | <b>195.00</b> |

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**Max Square Limited**

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| Particulars                                                                                                                    | (Rs. in lakhs)          |                         |
|--------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|
|                                                                                                                                | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| <b>(ii) Investment</b>                                                                                                         |                         |                         |
| <b>Quoted mutual funds (Valued at Fair Value through Profit/Loss)</b>                                                          |                         |                         |
| DSP overnight fund - direct growth (Units 6,465.340, (Previous year Units Nil))                                                | 254.79                  | -                       |
| TATA mutual fund - direct growth (Units 4,895.973, (Previous year Units 2,551.284))                                            | 212.96                  | 104.42                  |
| Aditya Birla Sun Life Liquid Fund - growth direct plan (Units 29,235.448, (Previous year Units 75,731.75))                     | 130.11                  | 317.11                  |
| SBI mutual fund - direct growth (Units 3,347.656, (Previous year Units 24,700.007))                                            | 144.15                  | 1,001.82                |
| HDFC mutual fund - direct growth (Units 2,380.876, (Previous year Units 27,675.701))                                           | 128.80                  | 1,409.66                |
|                                                                                                                                | <b>870.81</b>           | <b>2,833.01</b>         |
| <b>Aggregate book value of quoted investment</b>                                                                               | 870.81                  | 2,833.01                |
| <b>Market value of quoted investment</b>                                                                                       | 870.81                  | 2,833.01                |
| <b>(iii) Cash and cash equivalents</b>                                                                                         |                         |                         |
| <b>Balances with banks:</b>                                                                                                    |                         |                         |
| On current accounts                                                                                                            | 458.92                  | 734.62                  |
| Cash in hand                                                                                                                   | 0.24                    | -                       |
|                                                                                                                                | <b>459.16</b>           | <b>734.62</b>           |
| <b>(iv) Bank balances other than (iii) above</b>                                                                               |                         |                         |
| Deposits with remaining maturity for more than 3 months but less than 12 months*                                               | 300.12                  | 901.01                  |
|                                                                                                                                | <b>300.12</b>           | <b>901.01</b>           |
| *The company has maintained balance in Fixed deposit as Debt Service Reserve Accounts (DSRA) for term loan obtained from bank. |                         |                         |
| <b>(v) Other financial assets</b>                                                                                              |                         |                         |
| Rent receivable (Equalisation)                                                                                                 | 713.00                  | -                       |
| Other receivable                                                                                                               | 11.57                   | -                       |
| Deposits with remaining maturity less than 12 months                                                                           | 1,094.74                | -                       |
|                                                                                                                                | <b>1,819.31</b>         | <b>-</b>                |
| <b>8. Other current assets (unsecured considered good, unless otherwise stated)</b>                                            |                         |                         |
| <b>Unsecured, considered good</b>                                                                                              |                         |                         |
| Advances to suppliers, employees                                                                                               | 22.42                   | 55.25                   |
| Prepaid expenses                                                                                                               | 410.16                  | 470.29                  |
| Balance with statutory authorities                                                                                             | 530.98                  | 543.54                  |
| Deferred guarantee fee (Refer note 29.2)                                                                                       | 54.26                   | 31.20                   |
| Deferred brokerage expenses                                                                                                    | 431.75                  | 372.25                  |
|                                                                                                                                | <b>1,449.57</b>         | <b>1,472.53</b>         |

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**9. Share capital and other equity****(i) Equity share capital**

| Particulars                                                                  | (Rs. In lakhs)          |                         |
|------------------------------------------------------------------------------|-------------------------|-------------------------|
|                                                                              | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| <b>a) Authorized</b>                                                         |                         |                         |
| 24,00,00,000 equity shares of Rs.10/- each                                   | 24,000.00               | 24,000.00               |
| (March 31, 2025 : 24,00,00,000 equity shares of Rs. 10/- each)               |                         |                         |
|                                                                              | <b>24,000.00</b>        | <b>24,000.00</b>        |
| <b>Issued, subscribed and fully paid-up</b>                                  |                         |                         |
| 21,75,09,608 equity shares of Rs.10/- each                                   | 21,750.96               | 21,750.96               |
| (March 31, 2025 : 21,75,09,608 equity shares of Rs. 10/- each fully paid up) |                         |                         |
| <b>Total issued, subscribed and fully paid-up share capital</b>              | <b>21,750.96</b>        | <b>21,750.96</b>        |

**b) Reconciliation of the shares outstanding at the beginning and at the end of the reporting year**

| Equity shares                             | March 31, 2026      |                  | March 31, 2025      |                  |
|-------------------------------------------|---------------------|------------------|---------------------|------------------|
|                                           | No. of shares       | (Rs. In lakhs)   | No. of shares       | (Rs. In lakhs)   |
| At the beginning of the year              | 21,75,09,608        | 21,750.96        | 21,75,09,608        | 21,750.96        |
| Add: Shares issued during the year        | -                   | -                | -                   | -                |
| <b>Outstanding at the end of the year</b> | <b>21,75,09,608</b> | <b>21,750.96</b> | <b>21,75,09,608</b> | <b>21,750.96</b> |

**c) Terms and rights attached to equity shares**

The Company has only one class of equity shares having a par value of Rs. 10 per share. Each holder of equity shares is entitled to one vote per share. The dividend if any, proposed by the Board of Directors is subject to the approval of the shareholders in the ensuing Annual General Meeting. In the event of liquidation of the Company, the holders of equity shares will be entitled to receive remaining assets of the Company, after distribution of all preferential amounts. The distribution will be in proportion to the number of equity shares held by the shareholders.

**d) Details of shareholders holding more than 5% shares in the Company**

| Name of the Shareholder                           | March 31, 2026 |        | March 31, 2025 |        |
|---------------------------------------------------|----------------|--------|----------------|--------|
|                                                   | No. of shares  | % held | No. of shares  | % held |
| <b>Equity shares of Rs. 10 each fully paid-up</b> |                |        |                |        |
| Max Estates Limited #                             | 11,09,30,000   | 51.00% | 11,09,30,000   | 51.00% |
| New York Life Insurance Company                   | 10,65,79,608   | 49.00% | 10,65,79,608   | 49.00% |

# including nominee shareholding

**e) Aggregate number of Shares issued for consideration other than cash during the year of five years immediately preceding the reporting date - NIL****f) Shareholding of Promoters**

| Shares held by promoters at the end of the year : |                       |               |                   |                          |
|---------------------------------------------------|-----------------------|---------------|-------------------|--------------------------|
| Period                                            | Promoter Name         | No. of shares | % of total shares | % Change during the year |
| As on March 31, 2026                              | Max Estates Limited # | 11,09,30,000  | 51.00%            | Nil                      |
| As on March 31, 2025                              | Max Estates Limited # | 11,09,30,000  | 51.00%            | Nil                      |

# including nominee shareholding

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**Max Square Limited**

Notes to Financial Statements for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

**9(ii) Other equity**

| Particulars                                                                | (Rs. in lakhs)          |                         |
|----------------------------------------------------------------------------|-------------------------|-------------------------|
|                                                                            | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| a) Retained earnings (refer note a below)                                  | (6,987.14)              | (5,961.48)              |
| b) Employees stock options (refer note b below)                            | 198.13                  | 63.54                   |
| c) Equity portion of guarantee fees (refer note c below)                   | 635.36                  | 394.38                  |
| d) Equity portion of compulsory convertible debenture (refer note d below) | 6,100.99                | 6,100.99                |
| e) FVOCI Reserve (refer note e below)                                      | 60.31                   | -                       |
|                                                                            | <b>7.65</b>             | <b>597.43</b>           |

**Notes:**

**a) Retained earnings**

|                               |                   |                   |
|-------------------------------|-------------------|-------------------|
| At the beginning of the year  | (5,961.48)        | (2,830.82)        |
| Loss for the year             | (1,025.66)        | (3,130.66)        |
| <b>At the end of the year</b> | <b>(6,987.14)</b> | <b>(5,961.48)</b> |

**b) Employees Stock Options**

|                                       |               |              |
|---------------------------------------|---------------|--------------|
| At the beginning of the year          | 63.54         | 41.69        |
| Shares issue expenses during the year | 134.59        | 21.85        |
| <b>At the end of the year</b>         | <b>198.13</b> | <b>63.54</b> |

**c) Other equity - Equity portion of guarantee fees**

|                                                         |               |               |
|---------------------------------------------------------|---------------|---------------|
| At the beginning of the year                            | 394.38        | 339.59        |
| Addition on account of equity created on guarantee fees | 240.98        | 54.79         |
| <b>At the end of the year</b>                           | <b>635.36</b> | <b>394.38</b> |

**d) Other equity - Equity portion of compulsory convertible debentures**

|                               |                 |                 |
|-------------------------------|-----------------|-----------------|
| At the beginning of the year  | 6,100.99        | 6,100.99        |
| Addition during the year      | -               | -               |
| <b>At the end of the year</b> | <b>6,100.99</b> | <b>6,100.99</b> |

**e) Other Equity- FVOCI Reserve**

|                                        |              |          |
|----------------------------------------|--------------|----------|
| At the beginning of the year           | -            | -        |
| Equity Instruments through OCI Reserve | 60.31        | -        |
| <b>At the end of the year</b>          | <b>60.31</b> | <b>-</b> |

**Nature and purpose of reserves**

- Retained earnings**  
The profits of the Company available for distribution as dividend.
- Employee stock options outstanding**  
The employee stock options based payment reserve is used to recognise the grant date fair value of options issued to employees under Employee Stock Option plan.
- Equity portion of guarantee fees**  
Equity in the form of guarantee given by Max Estates Limited ("the holding company") for term loan taken by the Company.
- Equity portion of compulsory convertible debentures**  
Equity portion on account of split of compound financial instrument and on account of Deferred tax asset created on compound financial instruments.
- FVOCI Reserve**  
The fair value through other comprehensive income (FVOCI) reserve represents the cumulative net change in the fair value of equity instruments designated at FVOCI in accordance with Ind AS 109 – Financial Instruments. The gains or losses arising from changes in the fair value of such financial assets are recognised in other comprehensive income and accumulated under this reserve. The amounts recognised in the FVOCI reserve are not subsequently reclassified to profit or loss on disposal of the investments, however, the cumulative gain or loss may be transferred within equity.

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**Max Square Limited**

Notes to Financial Statements for the year ended March 31, 2026

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Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

**10. Borrowings**

| Particulars                                                                                                  | (Rs. in lakhs)          |                         |
|--------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|
|                                                                                                              | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| <b>Non-current borrowings :</b>                                                                              |                         |                         |
| Compulsorily Convertible Debentures (CCD) (Unsecured) (refer note 29.2)                                      | 20,930.83               | 20,930.83               |
| Term Loan from Banks (secured)                                                                               | 55,394.02               | 35,183.23               |
| Bank Overdraft (secured)                                                                                     | 1,847.68                | 2,796.00                |
| Interest accrued & due on borrowings (CCD) (Unsecured) (refer note 29.2)                                     | 4,912.16                | 10,511.90               |
| Vehicle loans (secured)                                                                                      | 34.04                   | 57.44                   |
|                                                                                                              | <b>83,118.73</b>        | <b>69,479.40</b>        |
| Less: Amount disclosed under "Other current financial liabilities - Short term borrowing" [refer note 13(i)] | 4,027.98                | 15,929.70               |
|                                                                                                              | <b>79,090.75</b>        | <b>53,549.70</b>        |
| Aggregate secured loans (including amount disclosed as short term borrowing)                                 | 57,275.74               | 38,036.67               |
| Aggregate unsecured loans (including amount disclosed as short term borrowing)                               | 25,842.99               | 31,442.73               |

**Notes:****i) Compulsorily Convertible Debentures (Unsecured)****Terms of Series A - CCD**

- Unsecured compulsorily convertible debentures having a face value of Rs. 10 each.
- Interest - Interest at the rate of 20% per annum, compounded annually, payable as follows -
  - Surplus cash flow will be used to pay all accrued but unpaid interest on Series B CCD, calculated from the Closing Date till March 31 of the relevant financial year
  - Balance surplus cash flow shall be utilised to pay all accrued but unpaid interest on the Series A CCDs
- Conversion - automatically and mandatorily be converted into Equity Shares in the ratio of 1:1 on Conversion Date
- Conversion date - earlier of, (a) the date when Series B CCDs are being converted; or (b) the date on which the Series A CCDs are required by Law to be mandatorily converted

**Terms of Series B - CCD**

- Unsecured compulsorily convertible debentures having a face value of Rs. 10 each.
- Interest - Interest at the rate of 20% per annum, compounded annually, payable as follows -
  - No interest shall be payable unless the Company has surplus cash flows in the financial year
  - Surplus cash flow will be used to pay all accrued but unpaid interest on Series B CCD, calculated from the Closing Date till March 31 of the relevant financial year
- Conversion - automatically and mandatorily be converted into Equity Shares in the ratio of 1:1 on Conversion Date
- Conversion date - earlier of, (a) at any time after six years from March 18, 2020; or (b) date of full exit by New York Life Insurance Corporation from the Company; or (c) the date on which the Series B CCDs are required by Law to be mandatorily converted

**Terms of Series C - CCD**

- Unsecured compulsorily convertible debentures having a face value of Rs. 10 each.
- Interest - Interest at the rate of 20% per annum, compounded annually, payable as follows -
  - Surplus cash flow will be used to pay all accrued but unpaid interest on Series C CCD, calculated from the Closing Date till March 31 of the relevant financial year.
  - Balance surplus cash flow shall be utilised to pay all accrued but unpaid interest on the Series A CCDs
- Conversion - automatically and mandatorily be converted into Equity Shares in the ratio of 1:1 on Conversion Date
- Conversion date - earlier of, (a) the date when Series D CCDs is being converted; or (b) the date on which the Series C CCDs are required by Law to be mandatorily converted

**Terms of Series D - CCD**

- Unsecured compulsorily convertible debentures having a face value of Rs. 10 each.
- Interest - Interest at the rate of 20% per annum, compounded annually, payable as follows -
  - No interest shall be payable unless the Company has surplus cash flows in the financial year
  - Surplus cash flow will be used to pay all accrued but unpaid interest on Series B CCD, calculated from the Closing Date till March 31 of the relevant financial year.
- Conversion - automatically and mandatorily be converted into Equity Shares in the ratio of 1:1 on Conversion Date
- Conversion date - earlier of, (a) at any time after six years from the November 7, 2022; or (b) date of full exit by New York Life Insurance Corporation from the Company; or (c) the date on which the Series D CCDs are required by Law to be mandatorily converted

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**Max Square Limited**

Notes to Financial Statements for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222, Email: secretarial@maxestates.in, Website: www.maxestates.in

**ii) Security Details of other loans**

| As at March 31, 2026 |                               |            |                                          |                                         |                                        | (Rs in Lakhs)         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
|----------------------|-------------------------------|------------|------------------------------------------|-----------------------------------------|----------------------------------------|-----------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Sr. No.              | Nature                        | Bank Name  | Balance outstanding as at March 31, 2026 | Un-utilized Amount as at March 31, 2026 | Sanctioned Amount as at March 31, 2026 | Average Interest rate | Security Details                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                             |
| 1                    | Term Loan in Indian Rupee-I   | Axis Bank  | 36,039.52                                | 1,152.32                                | 64,000.00*                             | 6.85% - 7.85%         | i) Primary and collateral security:<br>a) Exclusive charge on by way of equitable mortgage on project land of 2.6 acre land and building with complete available leaseable area of approx 7 lakhs sqft in Max square project, being developed in Sector 129, Noida<br>b) First charge by way of assignment/hypothecation over all present and future current assets including lease rental receivables, parking rentals, CAM income, security deposit, sales receivables, any other income generated pertaining to the project<br>c) First charge on DSRA, Escrow account maintained with IBL pertaining to rental receivables of the project, wherever maintained, present & future.<br>d) Minimum security cover to be 1.5 times based on market values of the property to be maintained throughout tenure of the facility.<br>ii) Corporate guarantee of Max Estates Limited                                                              |
| 2                    | Bank Overdraft                | Axis Bank  | 1,847.68                                 | 204.00                                  | 3,000.00                               | 6.50% - 7.50%         |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |
| 3                    | Term Loan in Indian Rupee-II  | ICICI Bank | 8,925.23                                 | 20,200.00                               | 29,200.00                              | 8.00% - 9.00%         | i) Primary and collateral security:<br>a) Second Pari Passu (with first charge with YEIDA) charge on by way of equitable mortgage on project land of 3.92 acre land and building with complete available leaseable area of approx 10.15 lakhs sqft in Max square Two project, being developed in Sector 129, Noida<br>b) First Pari Passu charge by way of hypothecation over all present and future current assets including lease rental receivables, parking rentals, CAM income, security deposit, sales receivables, any other income generated pertaining to the project<br>c) First Pari Passu charge on DSRA, Escrow account maintained with ICICI pertaining to rental receivables of the project, wherever maintained, present & future.<br>d) Minimum security cover to be 1.5 times based on market values of the property to be maintained throughout tenure of the facility.<br>ii) Corporate guarantee of Max Estates Limited |
| 4                    | Term Loan in Indian Rupee-III | Yes Bank   | 10,429.27                                | 18,700.00                               | 29,200.00                              | 8.00% - 9.00%         | i) Primary and collateral security:<br>a) Second Pari Passu (with first charge with YEIDA) charge on by way of equitable mortgage on project land of 3.92 acre land and building with complete available leaseable area of approx 10.15 lakhs sqft in Max square Two project, being developed in Sector 129, Noida<br>b) First charge by way of assignment/hypothecation over all present and future current assets including lease rental receivables, parking rentals, CAM income, security deposit, sales receivables, any other income generated pertaining to the project.<br>c) First charge on DSRA, Escrow account maintained with IBL pertaining to rental receivables of the project, wherever maintained, present & future.<br>d) Minimum security cover to be 1.5 times based on market values of the property to be maintained throughout tenure of the facility.<br>ii) Corporate guarantee of Max Estates Limited             |
| 5                    | Vehicle Loan                  | Axis Bank  | 34.04                                    | -                                       | 99.20                                  | 8.70% and 9.70%       | Secured by way of hypothecation of the vehicle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |
| Total                |                               |            | 57,275.74                                |                                         |                                        |                       |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |

\*Total outstanding not to exceed Rs. 40,000 lakhs at any point of time.



| As at March 31, 2025 |                               |            |                                          |                                         |                                        | (Rs in Lakhs)   |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  | Average Interest rate | Security Details |
|----------------------|-------------------------------|------------|------------------------------------------|-----------------------------------------|----------------------------------------|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------|------------------|
| Sr. No.              | Nature                        | Bank Name  | Balance outstanding as at March 31, 2025 | Un-utilized Amount as at March 31, 2025 | Sanctioned Amount as at March 31, 2025 |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                       |                  |
| 1                    | Term Loan in Indian Rupee-I   | Axis Bank  | 25,267.94                                | 38,732.06                               | 64,000.00                              | 8.00% - 9.50%   | i) Primary and collateral security:<br>a) Exclusive charge on by way of equitable mortgage on project land of 2.6 acre land and building with complete available leaseable area of approx 7 lakhs sqft in Max square project, being developed in Sector 129, Noida<br>b) First charge by way of assignment/hypothecation over all present and future current assets including lease rental receivables, parking rentals, CAM income, security deposit, sales receivables, any other income generated pertaining to the project<br>c) First charge on DSRA, Escrow account maintained with IBL pertaining to rental receivables of the project, wherever maintained, present & future.<br>d) Minimum security cover to be 1.5 times based on market values of the property to be maintained throughout tenure of the facility.<br>ii) Corporate guarantee of Max Estates Limited                                                  |                       |                  |
| 2                    | Bank Overdraft                | Axis Bank  | 2,796.00                                 | 204.00                                  | 3,000.00                               | 8.00% - 9.50%   | i) Primary and collateral security:                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                              |                       |                  |
| 3                    | Term Loan in Indian Rupee-II  | ICICI Bank | 4,951.71                                 | 24,248.29                               | 29,200.00                              | 8.00% - 9.50%   | a) Second Pari Passu (with first charge with YEIDA) charge on by way of equitable mortgage on project land of 3.92 acre land and building with complete available leaseable area of approx 10.15 lakhs sqft in Max square Two project, being developed in Sector 129, Noida<br>b) First Pari Passu charge by way of hypothecation over all present and future current assets including lease rental receivables, parking rentals, CAM income, security deposit, sales receivables, any other income generated pertaining to the project<br>c) First Pari Passu charge on DSRA, Escrow account maintained with ICICI pertaining to rental receivables of the project, wherever maintained, present & future.<br>d) Minimum security cover to be 1.5 times based on market values of the property to be maintained throughout tenure of the facility.<br>ii) Corporate guarantee of Max Estates Limited                            |                       |                  |
| 4                    | Term Loan in Indian Rupee-III | Yes Bank   | 4,963.58                                 | 24,236.42                               | 29,200.00                              | 8.00% - 9.50%   | i) Primary and collateral security:<br>a) Second Pari Passu (with first charge with YEIDA) charge on by way of equitable mortgage on project land of 3.92 acre land and building with complete available leaseable area of approx 10.15 lakhs sqft in Max square Two project, being developed in Sector 129, Noida<br>b) First charge by way of assignment/hypothecation over all present and future current assets including lease rental receivables, parking rentals, CAM income, security deposit, sales receivables, any other income generated pertaining to the project.<br>c) First charge on DSRA, Escrow account maintained with IBL pertaining to rental receivables of the project, wherever maintained, present & future.<br>d) Minimum security cover to be 1.5 times based on market values of the property to be maintained throughout tenure of the facility.<br>ii) Corporate guarantee of Max Estates Limited |                       |                  |
| 5                    | Vehicle Loan                  | Axis Bank  | 57.44                                    | 31.42                                   | 88.86                                  | 9.20% and 9.60% | Secured by way of hypothecation of the vehicle                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                   |                       |                  |
| Total                |                               |            | 38,036.67                                |                                         |                                        |                 |                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                  |                       |                  |

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**Max Square Limited**

Notes to Financial Statements for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

| Particulars                                                                                                                                                                                                                                                                                                                                                                                                                                        | (Rs. in lakhs)          |                                                            |           |               |                 |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|------------------------------------------------------------|-----------|---------------|-----------------|
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    | As at<br>March 31, 2026 | As at<br>March 31, 2025                                    |           |               |                 |
| <b>11. Other non-current financial liabilities</b>                                                                                                                                                                                                                                                                                                                                                                                                 |                         |                                                            |           |               |                 |
| Security deposit received (refer note 29.2)                                                                                                                                                                                                                                                                                                                                                                                                        | 3,393.46                | 2,949.42                                                   |           |               |                 |
| Deferred finance income                                                                                                                                                                                                                                                                                                                                                                                                                            | 188.21                  | 286.88                                                     |           |               |                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>3,581.67</b>         | <b>3,236.30</b>                                            |           |               |                 |
| <b>12. Non-current provisions</b>                                                                                                                                                                                                                                                                                                                                                                                                                  |                         |                                                            |           |               |                 |
| <b>Provision for employee benefits obligation</b>                                                                                                                                                                                                                                                                                                                                                                                                  |                         |                                                            |           |               |                 |
| Provision for gratuity (refer note 25)                                                                                                                                                                                                                                                                                                                                                                                                             | 145.91                  | 83.71                                                      |           |               |                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>145.91</b>           | <b>83.71</b>                                               |           |               |                 |
| <b>13. Current financial liabilities</b>                                                                                                                                                                                                                                                                                                                                                                                                           |                         |                                                            |           |               |                 |
| <b>(i) Borrowings</b>                                                                                                                                                                                                                                                                                                                                                                                                                              |                         |                                                            |           |               |                 |
| Current maturity of long term borrowings (refer note 10)                                                                                                                                                                                                                                                                                                                                                                                           | 3,006.36                | 13,288.94                                                  |           |               |                 |
| Interest accrued & due on borrowings (CCD) (Unsecured)                                                                                                                                                                                                                                                                                                                                                                                             | 1,021.62                | 2,640.76                                                   |           |               |                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>4,027.98</b>         | <b>15,929.70</b>                                           |           |               |                 |
| <b>(ii) Trade payables</b>                                                                                                                                                                                                                                                                                                                                                                                                                         |                         |                                                            |           |               |                 |
| Total outstanding dues of micro enterprises and small enterprises (MSME)*                                                                                                                                                                                                                                                                                                                                                                          | -                       | -                                                          |           |               |                 |
| Total outstanding dues of creditors other than micro enterprises and small enterprises                                                                                                                                                                                                                                                                                                                                                             | 395.47                  | 1,443.93                                                   |           |               |                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    | <b>395.47</b>           | <b>1,443.93</b>                                            |           |               |                 |
| <b>Trade Payables ageing schedule as on 31st Mar 2026</b>                                                                                                                                                                                                                                                                                                                                                                                          |                         |                                                            |           |               |                 |
| Particulars                                                                                                                                                                                                                                                                                                                                                                                                                                        | Not Due                 | Outstanding for following periods from due date of payment |           |               | Total           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                         | <1 year                                                    | 1-2 years | 2-3 years     |                 |
| (i) MSME                                                                                                                                                                                                                                                                                                                                                                                                                                           | -                       | -                                                          | -         | -             | -               |
| (ii) Others                                                                                                                                                                                                                                                                                                                                                                                                                                        | 319.10                  | 76.37                                                      | -         | -             | 395.47          |
| <b>Total</b>                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>319.10</b>           | <b>76.37</b>                                               | <b>-</b>  | <b>-</b>      | <b>395.47</b>   |
| <b>Trade Payables ageing schedule as on 31st March 2025</b>                                                                                                                                                                                                                                                                                                                                                                                        |                         |                                                            |           |               |                 |
| Particulars                                                                                                                                                                                                                                                                                                                                                                                                                                        | Not Due                 | Outstanding for following periods from due date of payment |           |               | Total           |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                         | <1 year                                                    | 1-2 years | 2-3 years     |                 |
| (i) MSME                                                                                                                                                                                                                                                                                                                                                                                                                                           | -                       | -                                                          | -         | -             | -               |
| (ii) Others                                                                                                                                                                                                                                                                                                                                                                                                                                        | 974.59                  | 469.34                                                     | -         | -             | 1,443.93        |
| <b>Total</b>                                                                                                                                                                                                                                                                                                                                                                                                                                       | <b>974.59</b>           | <b>469.34</b>                                              | <b>-</b>  | <b>-</b>      | <b>1,443.93</b> |
| <b>* Details of dues to micro and small enterprises as per MSMED Act, 2006</b>                                                                                                                                                                                                                                                                                                                                                                     |                         |                                                            |           |               |                 |
| As per the Act, the Company is required to identify the Micro and small suppliers and pay them interest on overdue beyond the specified period irrespective of the terms agreed with such suppliers. Based on the information available with the Company, none of the creditors have confirmed the applicability of act on them. Hence, the liability of the interest and disclosure are not required to be disclosed in the financial statements. |                         |                                                            |           |               |                 |
| <b>(iii) Other current financial liabilities</b>                                                                                                                                                                                                                                                                                                                                                                                                   |                         |                                                            |           |               |                 |
| Capital Creditors                                                                                                                                                                                                                                                                                                                                                                                                                                  |                         | 430.51                                                     |           | 512.39        |                 |
| Deferred finance income                                                                                                                                                                                                                                                                                                                                                                                                                            |                         | 261.54                                                     |           | 224.96        |                 |
| Other payables                                                                                                                                                                                                                                                                                                                                                                                                                                     |                         | 52.68                                                      |           | -             |                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                         | <b>744.73</b>                                              |           | <b>737.35</b> |                 |
| <b>14. Other current liabilities</b>                                                                                                                                                                                                                                                                                                                                                                                                               |                         |                                                            |           |               |                 |
| Advance from customers                                                                                                                                                                                                                                                                                                                                                                                                                             |                         | 1.12                                                       |           | 7.78          |                 |
| Statutory dues                                                                                                                                                                                                                                                                                                                                                                                                                                     |                         | 638.22                                                     |           | 989.37        |                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                         | <b>639.34</b>                                              |           | <b>997.15</b> |                 |
| <b>15. Current provision</b>                                                                                                                                                                                                                                                                                                                                                                                                                       |                         |                                                            |           |               |                 |
| <b>Provision for employee benefits</b>                                                                                                                                                                                                                                                                                                                                                                                                             |                         |                                                            |           |               |                 |
| Provision for leave encashment (refer note 25)                                                                                                                                                                                                                                                                                                                                                                                                     |                         | 82.12                                                      |           | 79.51         |                 |
| Provision for gratuity (refer note 25)                                                                                                                                                                                                                                                                                                                                                                                                             |                         | 15.88                                                      |           | 1.44          |                 |
|                                                                                                                                                                                                                                                                                                                                                                                                                                                    |                         | <b>98.00</b>                                               |           | <b>80.95</b>  |                 |

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**Max Square Limited**

Notes to Financial Statements for the year ended March 31, 2026

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

|                                                                                                                                                       |                                      | (Rs. in lakhs)                       |  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|--|
| Particulars                                                                                                                                           | For the year ended<br>March 31, 2026 | For the year ended<br>March 31, 2025 |  |
| <b>16. Revenue from operations</b>                                                                                                                    |                                      |                                      |  |
| Revenue from sales*                                                                                                                                   | 399.21                               | 267.75                               |  |
| Revenue from rentals**                                                                                                                                | 5,253.04                             | 2,908.21                             |  |
| Other operating income                                                                                                                                |                                      |                                      |  |
| - Facility Management Fees (Refer note 29.1)                                                                                                          | 116.26                               | -                                    |  |
| <b>Total</b>                                                                                                                                          | <b>5,768.51</b>                      | <b>3,175.96</b>                      |  |
| <b>Note:</b>                                                                                                                                          |                                      |                                      |  |
| *The performance obligation is satisfied at a point in time and payment is generally due upon completion of service.                                  |                                      |                                      |  |
| ** Revenue from rentals is recognised over time as the Company satisfies its performance obligations through the passage of time over the lease term. |                                      |                                      |  |
| <b>Total revenue from contracts with customers</b>                                                                                                    |                                      |                                      |  |
| India                                                                                                                                                 | 399.21                               | 267.75                               |  |
| Outside India                                                                                                                                         | -                                    | -                                    |  |
| <b>Total</b>                                                                                                                                          | <b>399.21</b>                        | <b>267.75</b>                        |  |
| <b>Timing of revenue recognition</b>                                                                                                                  |                                      |                                      |  |
| Revenue recognition at a point of time                                                                                                                | 399.21                               | 267.75                               |  |
| Revenue recognition over period of time                                                                                                               | -                                    | -                                    |  |
|                                                                                                                                                       | <b>399.21</b>                        | <b>267.75</b>                        |  |
| <b>17. Other income</b>                                                                                                                               |                                      |                                      |  |
| Interest Income on:                                                                                                                                   |                                      |                                      |  |
| -Term deposits                                                                                                                                        | 51.21                                | 83.46                                |  |
| -Unwinding of security deposit                                                                                                                        | 276.00                               | 195.84                               |  |
| Other non-operating income (refer note 29.1)                                                                                                          | 155.11                               | 162.13                               |  |
| Profit on sale of mutual fund                                                                                                                         | -                                    | 6.02                                 |  |
| Fair value gain on financial instruments at fair value through profit or loss                                                                         | 13.33                                | 1.59                                 |  |
|                                                                                                                                                       | <b>495.65</b>                        | <b>449.04</b>                        |  |

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**Max Square Limited**

Notes to Financial Statements for the year ended March 31, 2026

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|                                                                                      |                                      | (Rs. in lakhs)                       |  |
|--------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|--|
| Particulars                                                                          | For the year ended<br>March 31, 2026 | For the year ended<br>March 31, 2025 |  |
| <b>18.1 Cost of material consumed, construction &amp; other related project cost</b> |                                      |                                      |  |
| Cost of fitout sold                                                                  | 384.11                               | 267.75                               |  |
|                                                                                      | <b>384.11</b>                        | <b>267.75</b>                        |  |
| <b>18.2 Employee benefits expense</b>                                                |                                      |                                      |  |
| Salaries, wages and bonus                                                            | -                                    | 219.05                               |  |
| Contribution to provident and other funds                                            | -                                    | 9.11                                 |  |
| Staff welfare expenses                                                               | -                                    | 0.60                                 |  |
|                                                                                      | <b>-</b>                             | <b>228.76</b>                        |  |
| <b>19. Finance costs</b>                                                             |                                      |                                      |  |
| Interest on:                                                                         |                                      |                                      |  |
| - term loan from banks*                                                              | 2,385.30                             | 2,402.14                             |  |
| - compulsorily convertible debentures (CCD)*                                         | 2,112.81                             | 2,315.16                             |  |
| - unwinding of security deposit                                                      | 264.32                               | 178.58                               |  |
| Other borrowing costs                                                                | 69.08                                | 52.61                                |  |
|                                                                                      | <b>4,831.51</b>                      | <b>4,948.49</b>                      |  |
| *net of amount capitalised                                                           |                                      |                                      |  |
| <b>20. Depreciation and amortization expense</b>                                     |                                      |                                      |  |
| Depreciation of property, plant and equipment (refer note 3(i))                      | 12.94                                | 10.79                                |  |
| Depreciation of investment property (refer note 3(ii))                               | 1,265.07                             | 1,226.44                             |  |
|                                                                                      | <b>1,278.01</b>                      | <b>1,237.23</b>                      |  |
| <b>21. Other expense</b>                                                             |                                      |                                      |  |
| Facility management                                                                  | 286.74                               | 446.66                               |  |
| Brokerage                                                                            | 422.33                               | 327.79                               |  |
| Marketing expenses                                                                   | 56.71                                | 203.18                               |  |
| Asset management fees* (refer note 29.1)                                             | 100.51                               | 37.92                                |  |
| Legal and professional                                                               | 86.21                                | 15.37                                |  |
| Auditor's Remuneration#                                                              | 17.98                                | 18.71                                |  |
| Rates & taxes                                                                        | 2.70                                 | 31.01                                |  |
| Insurance                                                                            | 31.63                                | 21.06                                |  |
| Directors sitting fees (refer note 29.1)                                             | 16.00                                | 1.73                                 |  |
|                                                                                      | <b>1,020.81</b>                      | <b>1,103.43</b>                      |  |
| <b># Payment to auditor (included in legal and professional fee)</b>                 |                                      |                                      |  |
| <b>As auditor:</b>                                                                   |                                      |                                      |  |
| Audit fee                                                                            | 16.00                                | 13.13                                |  |
| Reimbursement of expenses                                                            | 0.48                                 | 0.58                                 |  |
| Others                                                                               | 1.50                                 | 5.00                                 |  |
|                                                                                      | <b>17.98</b>                         | <b>18.71</b>                         |  |

\*\* Asset Management Fees at 2.5% of Revenue is being paid to Max Estates Limited for managing the assets of the Company.

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**Max Square Limited**

**Notes to Financial Statements for the year ended March 31, 2026**

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**22 Income Tax**

| Particulars                                                                                               | For the year ended<br>March 31, 2026 | For the year ended<br>March 31, 2025 |
|-----------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| (a) The major components of income tax expense for the year ended March 31, 2026 and March 31, 2025 :     |                                      |                                      |
| <b>Current income tax :</b>                                                                               |                                      |                                      |
| Current tax                                                                                               | -                                    | -                                    |
| Income tax for earlier year                                                                               | -                                    | -                                    |
| <b>Deferred tax :</b>                                                                                     |                                      |                                      |
| Relating to origination and reversal of temporary differences                                             | (231.53)                             | (1,030.00)                           |
| <b>Income tax expense reported in the statement of profit and loss</b>                                    | <b>(231.53)</b>                      | <b>(1,030.00)</b>                    |
| (b) <b>Deferred tax relates to the following:</b>                                                         |                                      |                                      |
| <b>Deferred tax liabilities</b>                                                                           |                                      |                                      |
| Impact of difference between tax depreciation and depreciation charged for the financial reporting period | 2,073.15                             | 1,448.61                             |
| Expenses allowed on payment basis                                                                         | 229.89                               | 241.28                               |
| Impact of rent equalisation reserve, security deposits and others                                         | 583.06                               | 337.24                               |
| <b>Gross deferred tax liabilities (a)</b>                                                                 | <b>2,886.10</b>                      | <b>2,027.13</b>                      |
| <b>Deferred tax assets</b>                                                                                |                                      |                                      |
| Brought forward losses and unabsorbed depreciation                                                        | 5,582.45                             | 4,258.11                             |
| Temporary difference between book base and tax base on account of compulsory convertible debentures       | 3,914.53                             | 4,345.59                             |
| <b>Gross deferred tax assets (b)</b>                                                                      | <b>9,496.98</b>                      | <b>8,603.70</b>                      |
| <b>Deferred tax assets (net)</b>                                                                          | <b>(6,610.88)</b>                    | <b>(6,576.57)</b>                    |

**Reconciliation of deferred tax liabilities (net):**

| Particulars                                                          | For the year ended<br>March 31, 2026 | For the year ended<br>March 31, 2025 |
|----------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| <b>Opening balance</b>                                               | <b>(6,576.57)</b>                    | <b>(5,714.73)</b>                    |
| Tax expense/( income) during the period recognised in profit or loss | (231.53)                             | (1,030.00)                           |
| Capitalised during the year                                          | 197.22                               | 168.16                               |
| Created on compulsory convertible debentures                         | -                                    | -                                    |
| <b>Closing balance</b>                                               | <b>(6,610.88)</b>                    | <b>(6,576.57)</b>                    |

**Year on year break up of business losses**

**As on March 31, 2026**

| Assessment Year         | Amount | Expiry A.Y. |
|-------------------------|--------|-------------|
| 2025-26                 | 3,545  | 2032-33     |
| 2024-25                 | 4,018  | 2031-32     |
| 2023-24                 | 112    | 2030-31     |
| 2022-23                 | 33     | 2029-30     |
| 2021-22                 | 4      | 2028-29     |
| 2020-21                 | 1      | 2027-28     |
| Unabsorbed Depreciation | 7,924  |             |

**As on March 31, 2025**

| Assessment Year         | Amount | Expiry A.Y. |
|-------------------------|--------|-------------|
| 2024-25                 | 4,018  | 2031-32     |
| 2023-24                 | 112    | 2030-31     |
| 2022-23                 | 33     | 2029-30     |
| 2021-22                 | 4      | 2028-29     |
| 2020-21                 | 1      | 2027-28     |
| Unabsorbed Depreciation | 4,213  |             |

The company offsets tax assets and liabilities if and only if it has a legally enforceable right to set off current tax assets and current tax liabilities and the deferred tax assets and deferred tax liabilities relate to income taxes levied by the same tax authority.



**Reconciliation of tax expense and the accounting profit multiplied by India's domestic tax rate for March 31, 2026 and March 31, 2025:**

| Particulars                                                               | For the year ended<br>March 31, 2026 | For the year ended<br>March 31, 2025 |
|---------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| <b>Accounting (Loss) before tax</b>                                       | (1,250.28)                           | (4,160.66)                           |
| At India's statutory income tax rate of 25.17 % (March 31, 2025: 25.17 %) | (314.67)                             | (1,047.15)                           |
| <b>Tax effect of :</b>                                                    |                                      |                                      |
| Others                                                                    | 90.05                                | 17.15                                |
| <b>Income tax expenses recognised in the statement of profit and loss</b> | <b>(224.62)</b>                      | <b>(1,030.00)</b>                    |

**23 Earning Per Share**

| Particulars                                                                                                    | For the year ended<br>March 31, 2026 | For the year ended<br>March 31, 2025 |
|----------------------------------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| <b>Basic EPS</b>                                                                                               |                                      |                                      |
| Loss after tax attributable to owners (Rs. in lakhs) (a)                                                       | (1,025.66)                           | (3,130.66)                           |
| Weighted average number of equity shares used for computing basic earning per share (in absolute numbers)* (b) | 43,50,19,216                         | 43,50,19,216                         |
| <b>Basic earnings per share (Rs.) (a/b)</b>                                                                    | <b>(0.24)</b>                        | <b>(0.72)</b>                        |

Since there is a loss in the company, there is anti dilution and hence diluted earning per share has not been disclosed.

\*The weighted average number of shares takes into account the weighted average effect of changes in share transactions during the year.

There have been no other transactions involving equity shares or potential equity shares between the reporting date and the date of approval of these financial statements.

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Max Square Limited  
Notes to Financial Statements for the year ended March 31, 2026  
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24 Commitments and contingencies

a) Capital commitments

| Particulars                                                                   | (Rs. In lakhs)          |                         |
|-------------------------------------------------------------------------------|-------------------------|-------------------------|
|                                                                               | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| Estimated amount of contracts remaining to be executed and not accounted for. | 17,438.51               | 10,790.53               |
| Less Capital advances (refer note 5)                                          | 760.22                  | 1,692.96                |
| Net commitments                                                               | 16,678.29               | 9,097.57                |

b) Contingent liabilities

There is no contingent liability to disclose.

c) Reconciliation of movement of liabilities to cash flows arising from financing activities

| Particulars                                           | Opening balance<br>1st April'25 | Expense         | Cash flows       |                    | Others          | Closing balance<br>March 31'26 |
|-------------------------------------------------------|---------------------------------|-----------------|------------------|--------------------|-----------------|--------------------------------|
|                                                       |                                 |                 | Proceed          | Repayment          |                 |                                |
| Non-current borrowings (including current maturities) | 38,036.67                       | -               | 31,999.53        | (12,710.82)        | (49.64)         | 57,275.74                      |
| Compulsorily convertible debentures (CCD)             | 20,930.83                       | -               | -                | -                  | -               | 20,930.83                      |
| Interest paid                                         | 10,511.90                       | 4,831.51        | -                | (14,017.01)        | 3,585.76        | 4,912.16                       |
| <b>Total liabilities from financing activities</b>    | <b>69,479.40</b>                | <b>4,831.51</b> | <b>31,999.53</b> | <b>(26,727.83)</b> | <b>3,536.12</b> | <b>83,118.73</b>               |

| Particulars                                           | Opening balance<br>1st April'24 | Expense         | Cash flows       |                   | Others          | Closing balance<br>March 31'25 |
|-------------------------------------------------------|---------------------------------|-----------------|------------------|-------------------|-----------------|--------------------------------|
|                                                       |                                 |                 | Proceed          | Repayment         |                 |                                |
| Non-current borrowings (including current maturities) | 25,962.47                       | -               | 15,100.38        | (3,026.18)        | -               | 38,036.67                      |
| Compulsorily convertible debentures (CCD)             | 20,930.83                       | -               | -                | -                 | -               | 20,930.83                      |
| Interest Paid                                         | 6,601.14                        | 4,948.49        | -                | (2,847.69)        | 1,809.96        | 10,511.90                      |
| <b>Total liabilities from financing activities</b>    | <b>53,494.44</b>                | <b>4,948.49</b> | <b>15,100.38</b> | <b>(5,873.87)</b> | <b>1,809.96</b> | <b>69,479.40</b>               |

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Max Square Limited

Notes to Financial Statements for the year ended March 31, 2026

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## 25 Gratuity

The Company has a defined benefit gratuity plan. Under Gratuity Plan, every employee who has completed five years or more of service gets a gratuity on departure at 15 days of last drawn salary for each completed year of service.

|    |                                                                                                  | (Rs. in lakhs)            |                           |
|----|--------------------------------------------------------------------------------------------------|---------------------------|---------------------------|
|    |                                                                                                  | As at                     | As at                     |
|    |                                                                                                  | March 31, 2026            | March 31, 2025            |
| a) | <b>Reconciliation of opening and closing balances of defined benefit obligation</b>              |                           |                           |
|    | Defined benefit obligation at the beginning of the year                                          | 85.15                     | 56.46                     |
|    | Current service cost                                                                             | 28.04                     | 18.74                     |
|    | Past Service Cost including curtailment Gains/Losses                                             | 15.15                     | -                         |
|    | Interest expense                                                                                 | 5.85                      | 4.00                      |
|    | Benefit paid                                                                                     | (10.86)                   | (1.81)                    |
|    | Acquisition adjustment (In)                                                                      | 15.59                     | -                         |
|    | Acquisition adjustment (Out)                                                                     | (0.87)                    | -                         |
|    | Remeasurement of (Gain)/loss in other comprehensive income                                       | 23.73                     | 7.76                      |
|    | <b>Defined benefit obligation at year end</b>                                                    | <b>161.78</b>             | <b>85.15</b>              |
| b) | <b>Reconciliation of opening and closing balances of fair value of plan assets</b>               |                           |                           |
|    | Fair value of plan assets at beginning of the year                                               | -                         | -                         |
|    | Expected return on plan assets                                                                   | -                         | -                         |
|    | Employer contribution                                                                            | -                         | -                         |
|    | Remeasurement of (Gain)/loss in other comprehensive income                                       | -                         | -                         |
|    | <b>Fair value of plan assets at year end</b>                                                     | <b>-</b>                  | <b>-</b>                  |
| c) | <b>Net defined benefit asset/ (liability) recognized in the balance sheet</b>                    |                           |                           |
|    | Fair value of plan assets                                                                        | -                         | -                         |
|    | Present value of defined benefit obligation                                                      | 161.78                    | 85.15                     |
|    | <b>Amount recognized in balance sheet- asset / (liability)</b>                                   | <b>(161.78)</b>           | <b>(85.15)</b>            |
| d) | <b>Net defined benefit expense (recognized in the statement of profit and loss for the year)</b> |                           |                           |
|    | Current service cost                                                                             | 28.04                     | 18.74                     |
|    | Past service cost                                                                                | 15.15                     | -                         |
|    | Interest cost on benefit obligation                                                              | 5.85                      | 4.00                      |
|    | Expected return on plan assets                                                                   | -                         | -                         |
|    | <b>Net defined benefit expense debited to statement of profit and loss</b>                       | <b>49.04</b>              | <b>22.75</b>              |
| e) | <b>Remeasurement (gain)/loss recognised in other comprehensive income</b>                        |                           |                           |
|    | Actuarial changes arising from changes in demographic assumptions                                | -                         | -                         |
|    | Actuarial changes arising from changes in financial assumptions                                  | -                         | -                         |
|    | Actuarial changes arising from changes in experience adjustments                                 | -                         | -                         |
|    | <b>Recognised in other comprehensive income</b>                                                  | <b>-</b>                  | <b>-</b>                  |
| f) | <b>Broad categories of plan assets as a percentage of total assets</b>                           |                           |                           |
|    | Insurer managed funds                                                                            | NA                        | NA                        |
| g) | <b>Principal assumptions used in determining defined benefit obligation</b>                      |                           |                           |
|    | <b>Assumption particulars</b>                                                                    | <b>For the year ended</b> | <b>For the year ended</b> |
|    |                                                                                                  | <b>March 31, 2026</b>     | <b>March 31, 2025</b>     |
|    | Discount rate                                                                                    | 7.78%                     | 6.87%                     |
|    | Salary escalation rate                                                                           | 10.00%                    | 10.00%                    |
|    | Mortality Rate (% of IALM 2012-14)                                                               | 100.00%                   | 100.00%                   |

|    |                                                                                                                                                                                                                                                                                      | (Rs. in lakhs) |                |
|----|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------|----------------|
|    |                                                                                                                                                                                                                                                                                      | As at          | As at          |
|    |                                                                                                                                                                                                                                                                                      | March 31, 2026 | March 31, 2025 |
| h) | <b>Quantitative sensitivity analysis for significant assumptions is as below:</b>                                                                                                                                                                                                    |                |                |
|    | Increase / (decrease) on present value of defined benefits obligations at the end of the year                                                                                                                                                                                        |                |                |
|    | <u>Discount rate</u>                                                                                                                                                                                                                                                                 |                |                |
|    | Increase by 0.50%                                                                                                                                                                                                                                                                    | (8.55)         | (5.16)         |
|    | Decrease by 0.50%                                                                                                                                                                                                                                                                    | 8.66           | 5.66           |
|    | <u>Salary growth rate</u>                                                                                                                                                                                                                                                            |                |                |
|    | Increase by 0.50%                                                                                                                                                                                                                                                                    | 8.43           | 5.46           |
|    | Decrease by 0.50%                                                                                                                                                                                                                                                                    | (8.41)         | (5.04)         |
| i) | The average duration of the defined benefit plan obligation at the end of the reporting year is 15.46 Years (March 31, 2025 : 15.58 years)                                                                                                                                           |                |                |
| j) | The estimates of rate of escalation in salary considered in actuarial valuation are after taking into account inflation, seniority, promotion and other relevant factors including supply and demand in the employment market. The above information is as certified by the Actuary. |                |                |
| k) | Discount rate is based on the prevailing market yields of Indian Government securities as at the balance sheet date for the estimated term of the obligations.                                                                                                                       |                |                |
| l) | The sensitivity analysis above have been determined based on a method that extrapolates the impact on defined benefit obligation as a result of reasonable changes in key assumptions occurring at the end of the reporting year.                                                    |                |                |

## 25.01 Leave Obligation (unfunded)

The Company recognises the leave encashment expenses in the Statement of Profit & Loss based on actuarial valuation.

The expenses recognised in the Statement of Profit & Loss and the Leave encashment liability at the beginning and at the end of the year :

|  |                                         | (Rs. in lakhs) |                |
|--|-----------------------------------------|----------------|----------------|
|  |                                         | As at          | As at          |
|  |                                         | March 31, 2026 | March 31, 2025 |
|  | <b>Particulars</b>                      |                |                |
|  | Liability at the beginning of the year  | 79.51          | 52.76          |
|  | Benefits paid during the year           | (10.92)        | (2.82)         |
|  | Provided during the year                | 13.53          | 29.57          |
|  | <b>Liability at the end of the year</b> | <b>82.12</b>   | <b>79.51</b>   |



Max Square Limited

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## 26 Segment reporting

The Company is engaged solely in the business of leasing and, based on the internal reporting reviewed by the Chief Operating Decision Maker ("CODM"), identified as the Board of Directors, has determined that it operates in a single operating segment. Accordingly, no separate segment information has been presented in accordance with Ind AS 108 – Operating Segments. Further, the Company's operations are entirely located in India, and all of its revenue is generated from customers within India. Consequently, the Company has a single geographical segment, and no additional geographical segment disclosures are required. Further, there were no customers contributing 10% or more of the total revenue of the Company during the reporting period.

## 27 Financial instruments

The comparison of carrying value and fair value of financial instruments by categories that are not measured at fair value are as follows:

| Category                                       | Carrying Value |                | Fair Value     |                |
|------------------------------------------------|----------------|----------------|----------------|----------------|
|                                                | March 31, 2026 | March 31, 2025 | March 31, 2026 | March 31, 2025 |
| <b>Financial asset at amortized cost</b>       |                |                |                |                |
| <b>Non current</b>                             |                |                |                |                |
| Other financial assets                         | 2,002.09       | 1,408.89       | 2,002.09       | 1,408.89       |
| <b>Current</b>                                 |                |                |                |                |
| Other financial assets                         | 1,819.31       | -              | 1,819.31       | -              |
| Trade receivables                              | 313.33         | 195.00         | 313.33         | 195.00         |
| Cash and cash equivalents                      | 459.16         | 734.62         | 459.16         | 734.62         |
| Bank balances other than (iii) above           | 300.12         | 901.01         | 300.12         | 901.01         |
| <b>Financial asset measured at fair value</b>  |                |                |                |                |
| <b>Non current</b>                             |                |                |                |                |
| Investments                                    | 772.31         | 703.38         | 772.31         | 703.38         |
| <b>Current</b>                                 |                |                |                |                |
| Investments                                    | 870.81         | 2,833.01       | 870.81         | 2,833.01       |
| <b>Financial liabilities at amortized cost</b> |                |                |                |                |
| <b>Non current</b>                             |                |                |                |                |
| Borrowings                                     | 79,090.75      | 53,549.70      | 79,090.75      | 53,549.70      |
| Other financial liabilities                    | 3,581.67       | 3,236.30       | 3,581.67       | 3,236.30       |
| <b>Current</b>                                 |                |                |                |                |
| Borrowings                                     | 4,027.98       | 15,929.70      | 4,027.98       | 15,929.70      |
| Other financial liabilities                    | 744.73         | 737.35         | 744.73         | 737.35         |
| Trade payables                                 | 395.47         | 1,443.93       | 395.47         | 1,443.93       |

The Company assessed that all the current assets and current liabilities carrying value included in the above table are considered to be the same as their fair value.

The fair value of the financial assets and liabilities is included at the amount at which the instrument could be exchanged in a current transaction between willing parties, other than in a forced or liquidation sale. The following methods and assumptions were used to estimate the fair values:

Long-term borrowings are primarily bearing floating rate of interest with periodic reset of one year. Management has assessed carrying value of these instruments to approximate the fair value.

The fair value of other non current financial assets and non current financial liabilities are estimated by discounting future cash flows using interest rates of similar instruments. The resulted fair value was not significantly different.

The company has investments in quoted mutual funds being valued at quoted market price in active markets.

### Fair value hierarchy

The Company uses the following hierarchy for determining and disclosing the fair value of financial instruments by valuation technique:

Level 1: quoted (unadjusted) prices in active markets for identical assets or liabilities

Level 2: other techniques for which all inputs that have a significant effect on the recorded fair value are observable, either directly or indirectly.

Level 3: techniques that use inputs that have a significant effect on the recorded fair value that are not based on observable market data.

### (i) Quantitative disclosure of fair value measurement hierarchy for financial assets as on March 31, 2026

| Particulars                          | Carrying value<br>March 31, 2026 | Fair value |         |          |
|--------------------------------------|----------------------------------|------------|---------|----------|
|                                      |                                  | Level 1    | Level 2 | Level 3  |
| <b>Non Current</b>                   |                                  |            |         |          |
| Other financial assets               | 2,002.09                         | -          | -       | 2,002.09 |
| Non Current Investments              | 772.31                           | -          | -       | 772.31   |
| <b>Current</b>                       |                                  |            |         |          |
| Other financial assets               | 1,819.31                         | -          | -       | 1,819.31 |
| Trade receivables                    | 313.33                           | -          | -       | 313.33   |
| Cash and cash equivalents            | 459.16                           | -          | -       | 459.16   |
| Bank balances other than (iii) above | 300.12                           | -          | -       | 300.12   |
| Current investments                  | 870.81                           | 870.81     | -       | -        |



27 Financial instruments

(ii) Quantitative disclosure of fair value measurement hierarchy for financial assets as on March 31, 2025

| Particulars                          | Carrying value<br>March 31, 2025 | Fair value |         |          |
|--------------------------------------|----------------------------------|------------|---------|----------|
|                                      |                                  | Level 1    | Level 2 | Level 3  |
| <b>Non Current</b>                   |                                  |            |         |          |
| Other financial assets               | 1,408.89                         | -          | -       | 1,408.89 |
| Non Current Investments              | 703.38                           | -          | -       | -        |
| <b>Current</b>                       |                                  |            |         |          |
| Other financial assets               | -                                | -          | -       | -        |
| Trade receivables                    | 195.00                           | -          | -       | 195.00   |
| Cash and cash equivalents            | 734.62                           | -          | -       | 734.62   |
| Bank balances other than (iii) above | 901.01                           | -          | -       | 901.01   |
| Current investments                  | 2,833.01                         | 2,833.01   | -       | -        |

(iii) Quantitative disclosure of fair value measurement hierarchy for financial liabilities as on March 31, 2026

| Particulars                 | Carrying value<br>March 31, 2026 | Fair value |         |           |
|-----------------------------|----------------------------------|------------|---------|-----------|
|                             |                                  | Level 1    | Level 2 | Level 3   |
| <b>Non current</b>          |                                  |            |         |           |
| Borrowings                  | 79,090.75                        | -          | -       | 79,090.75 |
| Other financial liabilities | 3,581.67                         | -          | -       | 3,581.67  |
| <b>Current</b>              |                                  |            |         |           |
| Borrowings                  | 4,027.98                         | -          | -       | 4,027.98  |
| Other financial liabilities | 744.73                           | -          | -       | 744.73    |
| Trade payables              | 395.47                           | -          | -       | 395.47    |

(iv) Quantitative disclosure of fair value measurement hierarchy for financial liabilities as on March 31, 2025

| Particulars                 | Carrying value<br>March 31, 2025 | Fair value |         |           |
|-----------------------------|----------------------------------|------------|---------|-----------|
|                             |                                  | Level 1    | Level 2 | Level 3   |
| <b>Non current</b>          |                                  |            |         |           |
| Borrowings                  | 53,549.70                        | -          | -       | 53,549.70 |
| Other financial liabilities | 3,236.30                         | -          | -       | 3,236.30  |
| <b>Current</b>              |                                  |            |         |           |
| Borrowings                  | 15,929.70                        | -          | -       | 15,929.70 |
| Other financial liabilities | 737.35                           | -          | -       | 737.35    |
| Trade payables              | 1,443.93                         | -          | -       | 1,443.93  |

There have been no transfers between Level 1, Level 2 and Level 3 during the year.

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**Max Square Limited****Notes to Financial Statements for the year ended March 31, 2026**

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**28 Financial risk management objectives and policies**

The Company has instituted an overall risk management programme which also focuses on the unpredictability of financial markets and seeks to minimize potential adverse effects on the Company's financial performance. Financial risk management is carried out by Banking department under policies approved by the Board of Directors from time to time. The Banking department, evaluates and hedges financial risks in close co-operation with the various stakeholders. The Board of Directors approves written principles for overall financial risk management, as well as written policies covering specific areas, such as foreign exchange risk and credit risk.

The Company is exposed to market risk, credit risk and liquidity risk. These risks are managed pro-actively by the Senior Management of the Company, duly supported by various Groups and Committees.

**a) Capital risk**

The Company's objective when managing capital is to safeguard its ability to continue as a going concern in order to provide returns to its shareholders and benefits for other stakeholders and to provide for sufficient capital expansion. The capital structure of the Company consists of debt, which includes the borrowings, cash and cash equivalents and equity.

**b) Liquidity risk**

Liquidity risk is the risk that the Company will not be able to meet its financial obligations as they become due. The Company employees prudent liquidity risk management practices which inter alia means maintaining sufficient cash and the availability of funding through an adequate amount of committed credit facilities. Given the nature of the underlying businesses, the corporate finance maintains flexibility in funding by maintaining availability under committed credit lines and this way liquidity risk is mitigated by the availability of funds to cover future commitments. Cash flow forecasts are prepared and the utilized borrowing facilities are monitored on a daily basis and there is adequate focus on good management practices whereby the collections are managed efficiently. The Company while borrowing funds for large capital project, negotiates the repayment schedule in such a manner that these match with the generation of cash on such investment. Longer term cash flow forecasts are updated from time to time and reviewed by the Senior management of the Company.

The table below represents the maturity profile of Company's financial liabilities at the end of March 31, 2026 and March 31, 2025 based on contractual undiscounted payments :-

| March 31, 2026              | 0-1 Years | 1-5 Years | More than 5 Years | Total     |
|-----------------------------|-----------|-----------|-------------------|-----------|
| Borrowings                  | 4,027.98  | 9,801.06  | 69,289.69         | 83,118.73 |
| Trade payable               | 395.47    | -         | -                 | 395.47    |
| Other financial liabilities | 744.73    | 3,581.67  | -                 | 4,326.40  |
| March 31, 2025              |           |           |                   |           |
| Borrowings                  | 15,929.70 | 4,225.44  | 49,324.26         | 69,479.40 |
| Trade payable               | 1,443.93  | -         | -                 | 1,443.93  |
| Other financial liabilities | 737.35    | 3,236.30  | -                 | 3,973.65  |

**Interest bearing borrowings**

Excludes interest cash outflow as borrowings are on floating rate of interest.

**Reconciliation of interest bearing borrowings**

| Particulars                                   | Note no | (Rs. in Lakhs)       |                      |
|-----------------------------------------------|---------|----------------------|----------------------|
|                                               |         | As at March 31, 2026 | As at March 31, 2025 |
| (i) Non-Current borrowings                    | 10      | 79,016.59            | 53,472.56            |
| (ii) Short-term borrowings                    |         |                      |                      |
| (ii) Current maturity of long term borrowings | 13(i)   | 4,027.98             | 15,929.70            |
| Processing fees adjusted from borrowings      |         | 74.16                | 77.14                |
|                                               |         | <b>83,118.73</b>     | <b>69,479.40</b>     |

**c) Credit risk**

Credit Risk is the risk that the counter party will not meet its obligation under a financial instrument or customer contract, leading to a financial loss. The Company is exposed to credit risk from its operating activities (primarily trade receivables) and from its financing activities, including deposits with banks, foreign exchange transactions and other financial instruments.

**(i) Trade receivables**

Customer credit risk is managed subject to the Company's established policy, procedures and control relating to customer credit risk management. Management evaluate credit risk relating to customers on an ongoing basis. Receivable control management team assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Outstanding customer receivables are regularly monitored and any shipments to major customers are generally covered by letters of credit or other forms of credit insurance. An impairment analysis is performed at each reporting date on company category basis. Trade receivables comprise a widespread customer base. The Company evaluates the concentration of risk with respect to trade receivables as low, as its customers are located in several jurisdictions and industries and operate in largely independent markets.

**(ii) Financial instruments and cash deposit**

Credit risk from balances with banks and financial institutions is managed by the Company's treasury department in accordance with the Company's policy. Investments of surplus funds are made in bank deposits and other risk free securities. The limits are set to minimize the concentration of risks and therefore mitigate financial loss through counter party's potential failure to make payments. Credit limits of all authorities are reviewed by the management on regular basis. All balances with banks and financial institutions is subject to low credit risk due to good credit ratings assigned to the Company.

**d) Market risk**

Market risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate because of changes in market prices. Market prices comprises three types of risk: currency rate risk, interest rate risk and price risks. Financial instruments affected by market risks include loans and borrowings, deposits, investments and foreign currency receivables and payables. The sensitivity analyses in the following sections relate to the position as at March 31, 2025 and March 31, 2026. The analyses exclude the impact of movements in market variables on; the carrying values of gratuity and other post-retirement obligations; provisions; and the non-financial assets and liabilities. The sensitivity of the relevant Profit and Loss item is the effect of the assumed changes in the respective market risks. This is based on the financial assets and financial liabilities held as of March 31, 2025 and March 31, 2026.

**e) Foreign Currency Risk**

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Company does not enter into derivative contracts, forward exchange contracts, or other hedging instruments to manage foreign currency risk. As at 31 March 2026, the Company has no outstanding exposure to foreign currency risk.



**Max Square Limited****Notes to Financial Statements for the year ended March 31, 2026****CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301****Tel: 0120-4743222 , Email: [secretarial@maxestates.in](mailto:secretarial@maxestates.in), Website: [www.maxestates.in](http://www.maxestates.in)****29 Related party disclosures**

Related party disclosures, as required by Ind AS 24, "Related Party Disclosures", with whom transactions have taken place during the year are given below:

| <b>Nature of relationship</b>                                                                                                                                                | <b>Name of Related Party</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                        |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Holding Company                                                                                                                                                              | Max Estates Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Fellow Subsidiary Company                                                                                                                                                    | Pharmax Corporation Limited<br>Max Asset Services Limited<br>Max Towers Private Limited<br>Max Estates 128 Private Limited<br>Acreage Builders Private Limited<br>Max Estates Noida Private Limited                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                 |
| Directors and Key management personnel                                                                                                                                       | Mr. Nitin Kumar (Chairman)<br>Mr. Rishi Raj (Whole Time Director) (upto 19th September 2025)<br>Mr. Benjamin Scott Greene<br>Ms. Jillian Leigh Moo-Young<br>Mr. Akhil Bhalla (Director)<br>Ms. Monika Srivastava<br>Ms. Gauri Padmanabhan (Additional Director) (w.e.f. 30th October 2025)<br>Mr. Niten Malhan (Additional Director) (upto 30th October 2025)<br>Mr. Ashish Saboo (Chief Financial Officer) (w.e.f. March 26, 2025)<br>Mr. Archit Goyal (Additional Director) (w.e.f. 30th October 2025)<br>Mr. Abhishek Kamra (Company Secretary) (w.e.f. March 26, 2025)<br>Mr. Sharad Kumar (Chief Financial Officer) (upto 14th November 2024)<br>Ms. Savi Madaan (Company Secretary) (upto 28th February 2025) |
| Entities controlled or jointly controlled by person or entities where person has significantly influence or entities where person having control is Key Management personnel | New York Life Insurance Company<br>New Delhi House Services Limited<br>Riga Food LLP<br>R V Legal<br>J.C.Bhalla & Co.                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                               |

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Max Square Limited  
Notes to Financial Statements for the year ended March 31, 2026  
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29.1 Details of transactions with related parties

| (Rs. In lakhs) |                                               |                                                                                        |                                      |                                      |
|----------------|-----------------------------------------------|----------------------------------------------------------------------------------------|--------------------------------------|--------------------------------------|
| S.No           | Nature of transaction                         | Particulars                                                                            | For the year ended<br>March 31, 2026 | For the year ended<br>March 31, 2025 |
| 1              | Reimbursement of expenses (paid)              | Max Estates Limited                                                                    | 0.68                                 | -                                    |
|                |                                               | R V Legal                                                                              | -                                    | 8.00                                 |
|                |                                               | Max Asset Services Limited                                                             | 0.11                                 | 9.98                                 |
|                |                                               | New Delhi House Services Limited                                                       | 6.99                                 | 6.21                                 |
|                |                                               | Max Towers Private Limited                                                             | 0.36                                 | -                                    |
|                |                                               | Max Estates 128 Pvt Limited                                                            | 0.05                                 | -                                    |
|                |                                               | Riga Food LLP                                                                          | 5.30                                 | -                                    |
|                |                                               | <b>Total</b>                                                                           | <b>13.49</b>                         | <b>24.19</b>                         |
| 2              | Other non operating income                    | Max Asset Services Limited                                                             | 96.40                                | 162.71                               |
|                |                                               | Max Towers Private Limited                                                             | 0.36                                 | -                                    |
|                |                                               | Acreage Builders Private Limited                                                       | 21.53                                | -                                    |
|                |                                               | <b>Total</b>                                                                           | <b>118.29</b>                        | <b>162.71</b>                        |
| 3              | Developer's Manager Fee paid                  | Max Estates Limited                                                                    | 336.96                               | 205.80                               |
|                |                                               | <b>Total</b>                                                                           | <b>336.96</b>                        | <b>205.80</b>                        |
| 4              | Interest on Compulsory Convertible Debentures | Max Estates Limited                                                                    | 2,749.69                             | 2,367.80                             |
|                |                                               | New York Life Insurance Company                                                        | 2,554.28                             | 2,218.89                             |
|                |                                               | <b>Total</b>                                                                           | <b>5,303.97</b>                      | <b>4,586.69</b>                      |
| 5              | Security Deposit Received                     | Max Estates Limited                                                                    | 7.95                                 | -                                    |
|                |                                               | <b>Total</b>                                                                           | <b>7.95</b>                          | -                                    |
| 6              | Employees stock option expense                | Max Estates Limited                                                                    | 134.59                               | 21.85                                |
|                |                                               | <b>Total</b>                                                                           | <b>134.59</b>                        | <b>21.85</b>                         |
| 7              | Guarantee fee                                 | Max Estates Limited                                                                    | 41.10                                | 28.83                                |
|                |                                               | <b>Total</b>                                                                           | <b>41.10</b>                         | <b>28.83</b>                         |
| 8              | Asset management fees paid                    | Max Estates Limited                                                                    | 100.51                               | 37.92                                |
|                |                                               | <b>Total</b>                                                                           | <b>100.51</b>                        | <b>37.92</b>                         |
| 9              | Facility management expense                   | Max Asset Services Limited                                                             | -                                    | 275.11                               |
|                |                                               | <b>Total</b>                                                                           | -                                    | <b>275.11</b>                        |
| 10             | Revenue from Rental                           | Max Estates Limited                                                                    | 10.60                                | -                                    |
|                |                                               | <b>Total</b>                                                                           | <b>10.60</b>                         | -                                    |
| 11             | Facility management fee received              | Max Asset Services Limited                                                             | 116.26                               | -                                    |
|                |                                               | <b>Total</b>                                                                           | <b>116.26</b>                        | -                                    |
| 12             | Director sitting fees                         | Akhil Bhalla                                                                           | 7.00                                 | 0.98                                 |
|                |                                               | Monika Srivastava                                                                      | 7.00                                 | 0.75                                 |
|                |                                               | Niten Malhan                                                                           | 2.00                                 | -                                    |
|                |                                               | <b>Total</b>                                                                           | <b>16.00</b>                         | <b>1.73</b>                          |
| 13             | Legal & professional fees                     | J.C Bhalla & Co.                                                                       | 1.36                                 | 2.39                                 |
|                |                                               | <b>Total</b>                                                                           | <b>1.36</b>                          | <b>2.39</b>                          |
| 14             | Investment in equity shares                   | Max Estates Noida Private Limited<br>(Formerly known as Astiki Realty Private Limited) | -                                    | 703.38                               |
|                |                                               | <b>Total</b>                                                                           | -                                    | <b>703.38</b>                        |



**Max Square Limited**

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**29.2 Balances outstanding at year end**

| (Rs. In lakhs) |                                     |                                                                                     |                         |                         |
|----------------|-------------------------------------|-------------------------------------------------------------------------------------|-------------------------|-------------------------|
| S.No           | Nature of transaction               | Particulars                                                                         | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| 1              | Trade payables                      | Max Estates Limited                                                                 | 118.04                  | 19.35                   |
|                |                                     | Riga Foods LLP                                                                      | 0.43                    | -                       |
|                |                                     | Max Estates 128 Pvt Limited                                                         | 6.46                    | -                       |
|                |                                     | New Delhi House Services Limited                                                    | 0.79                    | 1.17                    |
|                |                                     | Max Asset Services Limited                                                          | 10.80                   | -                       |
|                |                                     | R V Legal                                                                           | 1.13                    | -                       |
|                |                                     | <b>Total</b>                                                                        | <b>137.65</b>           | <b>20.52</b>            |
| 2              | Trade receivables                   | Max Asset Services Limited                                                          | 127.18                  | 40.15                   |
|                |                                     | Max Estates Limited                                                                 | 12.51                   | -                       |
|                |                                     | <b>Total</b>                                                                        | <b>139.69</b>           | <b>40.15</b>            |
| 3              | Advance to suppliers                | Max Estates Limited                                                                 | 11.80                   | -                       |
|                |                                     | J.C.Bhalla & Co.                                                                    | 0.05                    | 0.05                    |
|                |                                     | <b>Total</b>                                                                        | <b>11.85</b>            | <b>0.05</b>             |
| 4              | Security Deposit                    | Max Asset Services Limited                                                          | 599.46                  | 618.81                  |
|                |                                     | Max Estates Limited                                                                 | 7.95                    | -                       |
|                |                                     | <b>Total</b>                                                                        | <b>607.41</b>           | <b>618.81</b>           |
| 5              | Interest accrued but not due on CCD | Max Estates Limited                                                                 | 3,764.51                | 5,576.82                |
|                |                                     | New York Life Insurance Company                                                     | 2,603.53                | 4,935.08                |
|                |                                     | <b>Total</b>                                                                        | <b>6,368.04</b>         | <b>10,511.90</b>        |
| 6              | Equity Share Capital Issued         | Max Estates Limited                                                                 | 11,093.01               | 11,093.01               |
|                |                                     | New York Life Insurance Company                                                     | 10,657.95               | 10,657.95               |
|                |                                     | <b>Total</b>                                                                        | <b>21,750.96</b>        | <b>21,750.96</b>        |
| 7              | Compulsory Convertible Debentures   | Max Estates Limited                                                                 | 11,093.00               | 11,093.00               |
|                |                                     | New York Life Insurance Company                                                     | 10,657.96               | 10,657.96               |
|                |                                     | <b>Total</b>                                                                        | <b>21,750.96</b>        | <b>21,750.96</b>        |
| 8              | Deferred Guarantee fee              | Max Estates Limited                                                                 | 473.62                  | 232.64                  |
|                |                                     | <b>Total</b>                                                                        | <b>473.62</b>           | <b>232.64</b>           |
| 9              | Investment in Equity Shares         | Max Estates Noida Private Limited (Formerly known as Astiki Realty Private Limited) | 772.31                  | 703.38                  |
|                |                                     | <b>Total</b>                                                                        | <b>772.31</b>           | <b>703.38</b>           |

**Terms and conditions of transactions with related parties**

The Company has entered into above transactions with its related parties in the ordinary course of business and on an arm's length basis. These transactions are all governed by commercially agreed terms and periodically reviewed to ensure compliance with arm's length principles. Investments in related parties are made in the form of equity shares aligned with the Company's strategic objectives and governed by the respective investment agreements or resolutions. Instrument such as CCDs carry specific terms of conversion, coupon rates, and maturity, consistent with applicable regulatory requirements. Employee benefit expenses include costs of share-based payments under ESOP schemes extended to employees of subsidiaries, as accounted for under Ind AS 102.

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**30 Capital Management**

For the purpose of the Company's capital management, capital includes issued equity attributable to the equity shareholders of the Company, share premium and all other equity reserves. The primary objective of the Company's capital management is that it maintain an efficient capital structure and maximize the shareholder value. The Company manages its capital structure and makes adjustments in light of changes in economic conditions and the requirements of the financial covenants. To maintain or adjust the capital structure, The Company may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. The Company monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. The Company includes within net debt, interest bearing loans and borrowings, trade and other payables, less cash and cash equivalents.

|                                   | (Rs. in lakhs)          |                         |
|-----------------------------------|-------------------------|-------------------------|
|                                   | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| Borrowings                        | 83,118.73               | 69,479.40               |
| Other financial liabilities       | 744.73                  | 737.35                  |
| Trade payables                    | 395.47                  | 1,443.93                |
| Less: Cash and Cash equivalents   | 459.16                  | 734.62                  |
| Less: Other Bank Balances         | 300.12                  | 901.01                  |
| <b>Net Debt</b>                   | <b>83,499.65</b>        | <b>70,025.04</b>        |
| Equity Share Capital              | 21,750.96               | 21,750.96               |
| Other equity                      | 7.65                    | 597.43                  |
| <b>Total Equity</b>               | <b>21,758.61</b>        | <b>22,348.39</b>        |
| <b>Total Capital and net debt</b> | <b>1,05,258.26</b>      | <b>92,373.43</b>        |
| <b>Gearing ratio</b>              | <b>79%</b>              | <b>76%</b>              |

**31 Details of dues to Micro and Small Enterprises as defined under the Micro, Small and Medium enterprises Development (MSMED) Act, 2006**

The Micro and Small Enterprises have been identified by the Company from the available information, which has been relied upon by the auditors. According to such identification, the disclosures as per Section 22 of 'The Micro, Small and Medium Enterprise Development (MSMED) Act, 2006' are as

|                                                                                                                                                                                                                                                                                        | (Rs. In lakhs)          |                         |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------|-------------------------|
|                                                                                                                                                                                                                                                                                        | As at<br>March 31, 2026 | As at<br>March 31, 2025 |
| i) The principal amount and the interest due thereon remaining unpaid to any supplier as at the end of each accounting year                                                                                                                                                            |                         |                         |
| - Principal amount due to micro and small enterprises (incl capital creditors)                                                                                                                                                                                                         | 125.67                  | 177.06                  |
| - Interest due on above                                                                                                                                                                                                                                                                | Nil                     | Nil                     |
| ii) The amount of interest paid by the buyer in terms of section 16 of the MSMED Act 2006 along with the amounts of the payment made to the supplier beyond the appointed day during each accounting year                                                                              | Nil                     | Nil                     |
| iii) The amount of interest due and payable for the period of delay in making payment (which have been paid but beyond the appointed day during the year) but without adding the interest specified under the MSMED Act 2006.                                                          | Nil                     | Nil                     |
| iv) The amount of interest accrued and remaining unpaid at the end of each accounting year                                                                                                                                                                                             | Nil                     | Nil                     |
| v) The amount of further interest remaining due and payable even in the succeeding years, until such date when the interest dues as above are actually paid to the small enterprise for the purpose of disallowance as a deductible expenditure under section 23 of the MSMED Act 2006 | Nil                     | Nil                     |

The above information has been determined to the extent such parties could be identified on the basis of the information available with the Company regarding the status of suppliers under the MSMED.

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**32 Employee Stock Option Plan**

Max Estates Limited ("Holding Company / MEL") implemented a "Max Estates Employee Stock Option Plan 2023" ("ESOP Plan 2023") approved by its Board of Directors at their meeting held on July 31, 2023 and by shareholders of the Company at their annual general meeting held on December 22, 2023 generally based on similar terms and conditions to the relevant ESOP plan of erstwhile Holding Company "Max Ventures and Industries Limited" which was merged into the MEL pursuant to the Composite Scheme of Amalgamation and Arrangement.

The ESOP Plan 2023 provides for grant of stock options to eligible employees of the Company and to the eligible employees of the group company(ies), including subsidiary company(ies) and/or associate company(ies) (present or future) of the Company. The Holding Company grants ESOPs to the employees of Subsidiary Company. During the financial year ended March 31, 2026: 23,003 (March 31, 2025: 25,201) stock options were exercised by the employees (option holders) of the Company. The ESOP Plan 2023 is administered by the Nomination and Remuneration Committee ("NRC") constituted by the Board of Directors of MEL.

The ESOP Plan 2023 gives an option to the employees who have been granted options to purchase the share at a price determined by the NRC subject to minimum par value of shares (Rs. 10/-). The Company has valued Employee Stock Option outstanding as at year end presuming all the employees will exercise their option in favor of equity settlement based on trend.

- 33** On November 21, 2025, the Central Government issued four separate notifications in the Official Gazette announcing implementation of four Labour Codes, viz., the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020 and the Occupational Safety, Health and Working Conditions Code, 2020. These four codes replace and consolidate 29 existing labour laws. Following the implementation of the four labour codes, the Central Government has pre-published the draft rules on December 31, 2025 under the respective Labour Codes. The centre government has notified the rules on May 08, 2026. To ensure smooth implementation, the Ministry of Labour and Employment has also issued the Frequently Asked Questions (FAQs) on the four codes.

The four codes prescribe an inclusive definition of the term 'wages', which among other matters is relevant for determination of post-employment benefits including gratuity to all employees. In accordance with the definition, certain specified items forming part of remuneration are not included in the wages and these excluded items cannot exceed 50% of total remuneration. If there is an excess, then it is presumed that excess amount also forms part of wages. The four codes also introduce changes related to leave entitlement and encashment for workers. Going forward, workers' leave balance in excess of 30 days will be encashed at the end of each calendar year and workers will have a right to demand encashment for entire leave.

The Company has assessed the impact of these changes based on the best information available up to the date of authorization of the financial statements. The provisions currently in force do not have a material impact on the Company. However, considering that this is an emerging area and that the Central Government has notified the relevant rules on May 08, 2026, while the corresponding state-level rules are yet to be notified, the Company will continue to monitor further developments and will account for any impact, as appropriate, based on future regulatory updates.

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**Max Square Limited**

**Notes to Financial Statements for the year ended March 31, 2026**

CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301

Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in

| 34 Ratio analysis and its element          | Rs. In lakhs            |                         | % Change | Reason for variance if more than 25% change from previous year                                                                                                                      |
|--------------------------------------------|-------------------------|-------------------------|----------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                            | As at<br>March 31, 2026 | As at<br>March 31, 2025 |          |                                                                                                                                                                                     |
| (i) Current Asset                          | 5,212.30                | 6,136.17                |          |                                                                                                                                                                                     |
| Current Liability                          | 5,905.52                | 19,189.08               |          |                                                                                                                                                                                     |
| <b>Current Ratio</b>                       | <b>0.88</b>             | <b>0.32</b>             | 176%     | Increase in ratio on account of repayment of borrowings to financial institutions.                                                                                                  |
| (ii) Debt                                  | 83,118.73               | 69,479.40               |          |                                                                                                                                                                                     |
| Shareholder Equity                         | 21,758.61               | 22,348.39               |          |                                                                                                                                                                                     |
| <b>Debt-Equity Ratio</b>                   | <b>3.82</b>             | <b>3.11</b>             | 23%      | NA                                                                                                                                                                                  |
| (iii) Earnings available for debt services | 4,859.24                | 2,025.07                |          |                                                                                                                                                                                     |
| Interest                                   | 4,831.51                | 4,948.49                |          |                                                                                                                                                                                     |
| Principal                                  | 10,021.64               | 3,026.18                |          |                                                                                                                                                                                     |
| <b>Debt Services Coverage Ratio</b>        | <b>0.33</b>             | <b>0.25</b>             | 29%      | The Company's earnings increase during the year due to higher rental income.                                                                                                        |
| (iv) Net Income (annual)                   | (1,025.66)              | (3,130.66)              |          |                                                                                                                                                                                     |
| Shareholder Equity                         | 21,758.61               | 22,348.39               |          |                                                                                                                                                                                     |
| <b>Return on Equity Ratio</b>              | <b>(0.05)</b>           | <b>(0.14)</b>           | -66%     | The Company's loss reduced during the year due to higher rental income.                                                                                                             |
| (v) Cost of Goods sold/sale                | NA                      | NA                      |          |                                                                                                                                                                                     |
| Average inventory                          | NA                      | NA                      |          |                                                                                                                                                                                     |
| <b>Inventory Turnover Ratio</b>            | <b>NA</b>               | <b>NA</b>               | NA       | NA                                                                                                                                                                                  |
| (vi) Net Credit Sale                       | NA                      | NA                      |          |                                                                                                                                                                                     |
| Average Trade Receivable                   | NA                      | NA                      |          |                                                                                                                                                                                     |
| <b>Trade Receivables Turnover Ratio</b>    | <b>NA</b>               | <b>NA</b>               | NA       | NA                                                                                                                                                                                  |
| (vii) Net Credit Purchase                  | NA                      | NA                      |          |                                                                                                                                                                                     |
| Average Trade payable                      | NA                      | NA                      |          |                                                                                                                                                                                     |
| <b>Trade Payable Turnover Ratio</b>        | <b>NA</b>               | <b>NA</b>               | NA       | NA                                                                                                                                                                                  |
| (viii) Revenue from Operation              | 5,768.51                | 3,175.96                |          |                                                                                                                                                                                     |
| Working Capital                            | (693)                   | (13,053)                |          |                                                                                                                                                                                     |
| <b>Net Capital Turnover Ratio</b>          | <b>(8.32)</b>           | <b>(0.24)</b>           | 3320%    | Increase is attributable to improved operational performance, while the reduction in working capital requirements is primarily driven by repayment of borrowings during the period. |
| (ix) Net (Loss)                            | (1,025.66)              | (3,130.66)              |          |                                                                                                                                                                                     |
| Revenue from Operation                     | 5,768.51                | 3,175.96                |          |                                                                                                                                                                                     |
| <b>Net Profit Ratio</b>                    | <b>-18%</b>             | <b>-99%</b>             | -82%     | The Company's loss reduced during the year due to higher rental income.                                                                                                             |
| (x) Earning before interest and tax (EBIT) | 3,581.23                | 787.83                  |          |                                                                                                                                                                                     |
| Capital Employed                           | 1,04,576.94             | 79,218.09               |          |                                                                                                                                                                                     |
| <b>Return on Capital employed</b>          | <b>3.42%</b>            | <b>0.99%</b>            | 244%     | The Company's loss reduced during the year due to higher rental income.                                                                                                             |
| (xi) (Loss) after tax                      | (1,025.66)              | (3,130.66)              |          |                                                                                                                                                                                     |
| Investment                                 | 1,04,576.94             | 79,218.09               |          |                                                                                                                                                                                     |
| <b>Return on Investment</b>                | <b>-0.98%</b>           | <b>-3.95%</b>           | -75%     | The Company's loss reduced during the year due to higher rental income.                                                                                                             |

35 There are no events occurred after the reporting year which may impact the financial position as on March 31, 2026.

36 The Company has used accounting software for maintaining its books of account which has a feature of recording audit trail (edit log) facility and the same has operated throughout the year for all relevant transactions recorded in the software, except that audit trail feature is not enabled for certain changes made directly to the database using privileged/ administrative access rights to the application. Further, no instance of audit trail feature being tampered with was noted in respect of accounting software wherever audit log was enabled. Additionally, the audit trail of prior year(s) has been preserved by the company as per the statutory requirements for record retention to the extent it was enabled and recorded in the respective years.

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**Max Square Limited**

**Notes to Financial Statements for the year ended March 31, 2026**

**CIN: U70200UP2019PLC118369 Address: Level 20, Max Tower, Sector-16B, Noida, Uttar Pradesh 201301**

**Tel: 0120-4743222 , Email: secretarial@maxestates.in, Website: www.maxestates.in**

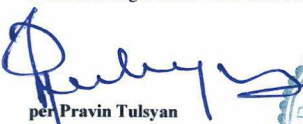
- 37 (i) The Company does not have any benami property, where any proceeding has been initiated or pending against the Company for holding any Benami property.
- (ii) The Company does not have any transactions with companies that are struck off.
- (iii) The Company does not have any charges or satisfaction which is yet to be registered with ROC beyond the statutory period.
- (iv) The Company has not traded or invested in Crypto currency or Virtual Currency during the financial year.
- (v) The Company has not advanced or loaned or invested funds to any other person(s) or entity(ies), including foreign entities (Intermediaries) with the understanding
- (a) Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the company (Ultimate Beneficiaries)
- (b) Provide any guarantee, security or the like to or on behalf of the Ultimate Beneficiaries.
- (vi) The Company has not received any fund from any person(s) or entity(ies), including foreign entities (Funding Party) with the understanding (whether recorded in
- (a) Directly or indirectly lend or invest in other persons or entities identified in any manner whatsoever by or on behalf of the Funding Party (Ultimate
- (b) Provide any guarantee, security or the like on behalf of the Ultimate Beneficiaries.
- (vii) The Company has not made any such transaction which is not recorded in the books of accounts that has been surrendered or disclosed as income during the year
- (viii) The borrowings obtained by the Company from banks and financial institutions have been applied for the purposes for which such loans were taken.
- (ix) The Company has not been declared wilful defaulter by any bank or financial institution or government or any government authority.
- (x) The Company has not entered into any scheme of arrangement which has an accounting impact on current or previous financial year.
- (xi) The Company has not revalued its property, plant and equipment (including investment property) during the current or previous year.

As per our report of even date

For **S.R. BATLIBOI & Co. LLP**

Chartered Accountants

ICAI Firm Registration Number:301003E/E300005

  
per **Pravin Tulsyan**

Partner

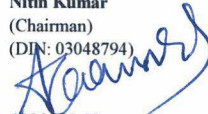
Membership Number: 108044



For and on behalf of the Board of Directors of  
**Max Square Limited**

  
**Nitin Kumar**  
(Chairman)

(DIN: 03048794)

  
**Abhishek Kamra**  
(Company Secretary)

Membership Number: A48236

  
**Ashish Saboo**

(Chief Financial Officer)

Membership Number: 520576

Place: Gurugram

Date: May 21, 2026

Place : Noida

Date: May 21, 2026